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# FINANCIAL TIMES

15015  
1971 1975

Thursday May 1 1975

10p

15015  
1971 1975

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## NEWS SUMMARY

GENERAL BUSINESS  
Equities off 6.7;  
Wall St. 18.3 ahead  
against Smith-Africans

African leaders taking part in the Commonwealth heads of Government summit at Kingston. Jambezi are demanding political and material support for guerrilla warfare in Rhodesia. If diplomacy cannot produce a speedy transfer to Black rule, such demands—notably in a keynote speech by President Kaunda of Zambia—Mr. Harold Wilson sidestepped African criticism of his own Government's record on Rhodesia and was applauded as he announced a sequence of ways of boosting Britain's assistance to Black Rhodesians.

Earlier President Kaunda has asked the Commonwealth to support achievement of independence by peaceful means if possible, but through an armed struggle if peaceful is not possible.

Black Page. Wilson to speak at World Trade Page 5

Convention goes in Ulster to-day

All Northern Ireland's established political parties called for a big increase in to-day's Ulster Convention poll. As the campaign ended last night, independent observers considered that these three Protestant-Loyalist parties of the United Ulster Unionist Council would secure a slim overall majority of Convention seats. Page 11.

A bomb explosion caused extensive damage to an Orange hall in north Belfast last night. In London, the independent broadcasting Authority ordered cancellation of to-day's "This Week" programme about Provisional IRA fund-raising in the U.S.

Some consultants reject Castle deal

The Hospital Consultants and Specialists Association intends to continue its dispute with Mrs. Barbara Castle, Social Services Secretary. First indications of a ballot show that the majority of members of this breakaway body from the British Medical Association are opposed to a new NBS contract being offered by Mrs. Castle. The HCSA, which claims to represent half of Britain's 11,000 consultants, has recommended its members to continue to work to rule.

Opinion test

To-day's election of councillors for one of the 12 seats on England's 24 metropolitan district councils, all in the North and Midlands, sees the major parties with their first real test of public opinion since the General Election.

Warm May

Rather warm weather can be expected this month apart from one or two cold spells. The Meteorological Office forecasts temperatures will be mostly above average. Page 16.

Newmarket on

The 1,000 Guinea is to be run at Newmarket to-day despite an official pay strike by about 250 of the town's 800 stable lads which began yesterday. Guinea meeting. Page 2.

Briefly

Egypt has dismissed as "ballucinations" and "utter fabrications" Libyan reports of an attempted army coup against President Sadat. Page 8.

Archbishop of Canterbury, Dr. Donald Coggan, has flown to Canada for a 12-day official visit.

Giant tasker, Leyton, 144,000 tons, was anchored in the Channel off Dungeness last night after drifting with engine trouble.

World record price of £103,333 was paid at a Christie's Geneva sale for a single item of silver—a tureen and stand. Saleroom. Page 28 and Lex.

CHIEF PRICE CHANGES

(Prices in pounds unless otherwise indicated)

RISES

S. Rhodesia 4pds. 7-82 £1.40  
Brooks Group 80 16  
Burton "A" 68 4  
Direct Spanish Tery. 36 1  
Hawthorn Leslie 39 1  
Keay (Thos. C.) 80 8  
Robt. Caledon 39 1  
Anglo American Crp. 454 1  
Bullock 220 1  
MM Holdings 197 1  
Southern Renta 170 1  
Winkiebarks 211 1  
  
FALLS

Treasury 12pds. 72-77 500  
N.P.W. 250 1  
Allen Harvey & Ross 255 1  
  
FT stock indices and financial summary Page 33

Troops told to hand over arms • Saigon will be renamed Ho Chi Minh City

## Quiet end to war for Vietnam

BY STEWART DALBY: SAIGON, April 30

THE TATTERED REMNANTS of the South Vietnamese Government officially surrendered to the North Vietnamese forces in the town of Thanh Phuoc, 10 km from the Cambodian border. The Viet Cong forces had been ordered to contact National Liberation Front forces everywhere in the countryside and to hand over their arms to them.

In a separate broadcast, Brigadier General Nguyen Van Minh, the adjutant to the Commander of the Joint General Staff, ordered all units of the South Vietnamese to keep calm, to stay where they were and to hand over their arms to the Viet Cong forces.

In an astonishing entry, Communist troops drove into central Saigon at 12.30, just two-and-a-half hours after the South Vietnamese Government announced the surrender.

Two truck loads of grey un-

iformed troops wearing solar type helmets drove down the Tu Do Street, the town's central thoroughfare. From the roof of my hotel I watched them cheered and waved at Saigonese. The trucks were displaying the flag of the National Liberation Front—red and blue with a yellow star in the middle.

Minutes after these two trucks appeared, Tu Do Street rumbled across. Tu Do Street. I went to speak to some Communist troops waiting in a truck outside the Defence Ministry, heavily armed with grenades and AK47 rifles. They smiled and waved to me. All of them were very young.

The first tanks and armed personnel carriers entered central Saigon just after noon local time. They came from the north along Cong Ly Street and apparently one shot was fired from a tank's cannon.

By 12.30 the small park at the top of Tu Do Street in front of the presidential palace was crowded with truckloads of troops and tanks. One tank smashed its way through the gates of the modern "Duc Lai" (Independence) palace.

Minutes later the soldiers emerged with Duong Van Minh, the man who had taken over the

presidency only three days ago

and

defeated. The Viet Cong flag was run up on the palace flagpole.

Spasmodic outbursts of fire can be heard but it is not known whether these are Communist soldiers firing at last minute or vice versa.

Saigon.

The tanks are parked just at the top of Thanh Phuoc Embankment, as it is known, and just 200 yards from the American Embassy where

early this morning a frantic helicopter evacuation

of Americans and many Vietnamese

was taking place.

Saigon

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# Where ignorance is not bliss

By C. GORDON TETHER

IT IS a matter for no little affluent world as well would satisfaction that the United Nations' organisation's work in the "natural resources" field is putting an increasing emphasis on probing the availability and supply of the more essential items on a global basis. For though the truth about the prospective relationship between the world's production capacity and the demands likely to be made upon it by a rapidly expanding population may prove to have some decidedly frightening "Doomsday" connotations, the sooner we know about them the better.

It may well be that our only hope of avoiding the ultimate in global disasters lies in carrying out a far-reaching restructuring of the planet's economic system during the next few years.

At the moment, there are two conflicting views about the world's ability to make its available natural resources go round as the century moves towards its close. One is extremely gloomy, its theme being that we just don't have sufficient potential under any of the more crucial headings to be able to prevent major shortfalls in supply against demand develop-

## A big help

The importance of the UN's Committee on Natural Resources is placing on extending our knowledge of the basic situation is, therefore, welcome. And it is to be hoped that, in due course, an attempt will be made to draw up a realistic picture of just what future is in store for the world if it continues to organise its economic life in the way it is doing at present. As I said earlier, there may well be some shocks in store. But this is a field where ignorance is not likely to be bliss for very long.

An authoritative clarification of the "resources prospect" of the kind the UN should be able to provide would also be a big help in enabling the world to make the most appropriate decisions in relation to a number of alternative courses of action that are now open to it. There is, for example, the big question of whether it is right to attach as much importance as many countries are now doing to the development of nuclear power as a means of reducing dependence on the traditional forms of energy.

An article in a recent issue of the UN's news-sheet "Development" tried to demonstrate that the barrier to raising living standards throughout the world to reasonable levels presented by the shortage of energy could only be overcome by pressing forward much faster with the production of nuclear energy. This view is challenged in the current issue on grounds that the side-effects of nuclear expansion are apt to be so serious for mankind that it is a road the world would be well advised not to travel.

If we had a much clearer idea of just how far alternative supplies of energy would go, it would be much easier to say where the balance of advantage lies. And there is the further point that the great strides that have been made in reducing infant mortality and prolonging life have thrown down a challenge to the world's survival capabilities of a far more weighty order than has ever been encountered before.

Thus, just to maintain existing living standards, it will be necessary to double the world's output of food and other goods within the next 30 years or so, the number of people to be catered for being due to show an increase of that order during this period. Bringing the living standards of the poor countries up to an adequate level and meeting the growth aspirations of the

## RACING

BY DOMINIC WIGAN

**LESTER PIGGOTT**, who with 20 first French-trained 1,000 Guineas English Classics victories to his name is only one behind the for Etienne Pollet in 1963. Carrauba, owned by American Nelson Bunker Hunt, trained by Mr. Hunt's long-standing Italian stall at Newmarket to-day by the 1,000 Guineas on Rose Bowl.

Mrs. Charles Engelhard's bay filly by that outstanding miller sire Habitat out of Rosebriere, who won both the French Oaks and "Prix Vermeille", is sure to be a heavily-backed favourite on the strength of her Ladbrooke Nell Gwyn Stakes success at the last meeting here. If Rose Bowl does fail to give Piggott his first English Classic success since he snatched the 1972 St. Leger on Boucher, I believe that either Delmora or Carrauba will be the cause.

The first named, the mount of the former champion French jockey Freddie Head, had Rose Bowl a length behind her when finishing runner-up to Cry of Truth in last season's William Hill Cheveley Park Stakes, and although she could only finish third in her preparatory race for today's target, Delmora is strongly fancied to become a sound each way proposition.

## SALEROOM BY ANTONY THORNCROFT

### Record silver price

A SILVER soup tureen and stand, £50,000 paid by a French collector for a Louis XIV silver gilt toilet mirror, which was given by Catherine the Great to her lover Count Gregory Orloff in 1770, was sold for £103,333 at Christie's sale held in Geneva on Tuesday night. This is a world record for a single item of silver, and was the top price in a silver sale which also established a new collective record of £493,166.

The tureen was made in Paris by Jacques Roettiers, and was originally destined for Catherine herself. But she became besotted with Orloff, and over time gave him the 3,000 piece silver service, which has become known as the Orloff Service. The tureen fetched twice its estimate, and was bought by a private Geneva collector. A similar tureen from the service made £36,000 when sold by Christie's at Geneva in 1971. A matching pair of candlesticks went for £23,333 on Tuesday, also over double the estimate.

The week of sales at Geneva rather overshadowed the fascinating Christie's most important ever sale of the Nestell Priory collection of Greek and Etruscan vases, also at Christie's, in London. This was regarded as particularly buoyant, and among private hands and all the 80 lots the other high prices were the

were sold, for a total of £63,047.

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## WORLD TRADE NEWS

## Bulgaria may buy £200m. of U.K. farm equipment

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

PROSPECTS FOR a major sale rearing and cultivation, through processing to canning and packaging, of British agricultural equipment and "know-how" worth possibly £200m. to Comecon appear to have strengthened following recent high-level meetings in London.

The purchaser would be Bulgaria, Eastern Europe's smallest country but one of its pioneers in intensive agricultural methods. Britain has just negotiated an industrial co-operation programme with Bulgaria, and it will form the framework for trade in the coming years.

High on the list is development of the Siliстра state farm, a major agro-industrial complex planned for Northern Bulgaria which is expected to set a pattern for the country's highly organised agriculture and may even become a pilot scheme for the whole of Comecon.

If Britain is able to secure a part of the Siliстра business it could mean further orders later on, possibly from the Russians, who are known to be taking a close interest in the project with a view to doing something similar themselves.

Siliстра is a 750,000-acre state farm in Bulgaria's rich Danube region. It is being developed mainly for cattle-rearing but also for fruit and vegetables. When complete, it will handle the proposals were recently put forward. The Bulgarians are

apparently satisfied that these are realistic and, more detailed discussions are now to go ahead.

If the consortium's bid is successful it could result in orders up to £200m. for Britain, according to close observers of the project. That would represent about 80 per cent of the Western content of Siliстра, the remainder being largely orders that Britain is not equipped to fulfil.

Preliminary talks on finance for the deal have also been held. The main problem will be raising money for one of Comecon's least-known countries which has so far done little trade with the West. But it is possible that in view of the evident importance of Siliстра to Comecon as a whole, the financing load will be spread beyond Bulgaria.

The fact that Siliстра was specifically mentioned in the co-operation agreement, signed on Friday by Mr. Eric Deakin, Parliamentary Under-Secretary at the Department of Trade, and Mr. Lukanov is being taken as an encouraging official sign that Bulgaria is treating the British bid seriously.

The secrecy with which the British consortium has shrouded its dealings suggests that competition is strong, and observers were predicting yesterday that Siliстра, like many Comecon contracts, could be long drawn-out.

## New valve orders down

BY MICHAEL CASSELL

DOMESTIC INFLATION is depriving U.K. valve makers of valuable export markets, according to the British Valve Manufacturers' Association.

A trends survey conducted by the Association, which represents 75 per cent of U.K. manufacturing capacity for industrial valves, confirms the continuing health of order books although the volume of new business is now beginning to decline.

The fall is partially the result of the declining price advantage which valve producers have enjoyed in overseas markets, which take nearly 50 per cent of all output.

A spokesman for the Association said yesterday: "In addition, the U.K. market has not fulfilled its earlier promise due to loss of some investment confidence by valve end-user industries. This situation is attributed to the failure of national measures to reduce inflation and the rise in wages."

Most respondents to the Asso-

## Contracts Abroad

JOHANN KELLER, West Germany (GRK group), will handle grouting and drilling work on the Lar Dam and Mazandaran irrigation project in Iran, for £3.7m.

COPPEE-RUST, Belgium, and its South African subsidiary will build for £25m. a phosphoric acid plant at Richards Bay, north of Durban, for Triomf Fertilizer, Braamfontein. Coppée-Rust will provide engineering services, as well as construction and start-up management.

For the next six months, the survey suggests that ferrous valve sales will remain at the present satisfactory levels and that non-ferrous valve sales should increase in value.

## Export Contracts

CRITFALL CONSTRUCTION will supply pressed steel curtail walling worth £115,000 for Nairobi airport.

ASEFORD CONTROLS will manufacture bellows sealed leak-proof nuclear type valves for the Swedish nuclear power station expansion scheme at a cost of £750,000 over a six-year period.

## More U.S. aid for Indus Basin scheme

BY IQBAL MIRZA

KARACHI, April 30.

THE U.S. has announced a grant of \$9m. for the Indus Basin project for 1975. Under an agreement signed in Islamabad the grant increases the U.S. contribution to the project to nearly \$37.7m.

Total U.S. pledge to the Indus Basin works of irrigation canals will ultimately amount to at least \$702m. A major portion of that amount—\$83.1m.—is in the form of grants to meet the cost of repair work, according to informed sources here.

A meeting of the countries concerned and the international organisations will be held in Paris on May 6 to discuss financing of repairs and making commitments.

The tunnels of the Tarbela dam were damaged last summer, requiring considerable and expensive repair work, which is now progressing on schedule.

Immediately after the Tarbela session the World Bank Aid to Pakistan Consortium will meet in Paris to consider Pakistan's

of 2,100 MW. Last year's mishap aid requirements for the fiscal year 1975/76.

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## INDOCHINA

## THE U.S. AFTER VIETNAM

## In search of a new world role

BY PAUL LEWIS, U.S. EDITOR

SEVERAL GOOD reasons exist unprecedented and temporary for believing that America's defeat in South Vietnam may not be eyed by a hostile Congress which has devoured his predecessor and is in no mood to let him off lightly either. But all the administration's dark musings about a new age of isolationism are more than a trifle overdone. Like the spring shrubs, these happier counsels have been flowering in the chanceries of the Washington embassies in recent days, as the Communists closed in on Saigon and it became clear that 30 years of American policy in Indochina had failed.

In the first place, the defeat has simply not been accompanied by any kind of a great debate about America's role in the world to-day, or the trumpeting of any particular foreign policy doctrine. The truth is that since the 1972 election, Vietnam has not been an issue in American politics for most people—merely an embarrassment. The war was supposed to have been ended by the Paris peace agreement in 1973, and the country was not prepared to maintain any further commitments in Vietnam once they had been signed—as President Ford found out when he asked for aid.

Now that the Communists have won there is little recrimination or bitterness—except perhaps from the administration which is obviously unhappy about being landed with a diplomatic failure that is not of its own making. The overwhelming sensation is of relief—relief that an albatross which has weighed down five successive administrations has finally been lifted from the nation's neck, and relief that an involvement which has poisoned all discussion of foreign policy is over. Just as France's withdrawal from a lost cause in Algeria paved the way for a very active foreign policy, so could the end of America's Vietnam adventure.

While there is little reprimand or bitterness—except perhaps from the administration which is obviously unhappy about being landed with a diplomatic failure that is not of its own making. The overwhelming sensation is of relief—relief that an albatross which has weighed down five successive administrations has finally been lifted from the nation's neck, and relief that an involvement which has poisoned all discussion of foreign policy is over. Just as France's withdrawal from a lost cause in Algeria paved the way for a very active foreign policy, so could the end of America's Vietnam adventure.

The victory in South Vietnam was achieved by superior North Vietnamese arms and generalship rather than through the merits of the indigenous Viet Cong guerrillas, who were defeated as a major force in 1968 and never recovered. Many Western observers doubt whether the Provisional Revolutionary Government has much power except as a tool of Hanoi, inserted at the insistence of Hanoi just to underline the point. Two of the members of the PRG, including its Minister of Defence, are believed to be North Vietnamese generals.

Hanoi has never made any secret of its sacred mission to re-unify Vietnam. In a series of commentaries the North Vietnamese referred time and again to the fact that under the Paris peace agreement "the U.S. and all other countries respect the independence, sovereignty, unity and territorial integrity of Vietnam as recognised by the 1954 Geneva agreements."

The important outstanding question is how the unity is to be achieved. Because they are sticklers for the letter of the law the Communists may well go ahead and establish the national council of concord and reconciliation, which President Thieu refused to set up, and then go on to elections.

what is going on. Senator Mike Mansfield's annual attempt to keep them informed has been devoured by his predecessor and is in no mood to let him off lightly either. But all the administration's dark musings about a new age of isolationism are more than a trifle overdone. Like the spring shrubs, these happier counsels have been flowering in the chanceries of the Washington embassies in recent days, as the Communists closed in on Saigon and it became clear that 30 years of American policy in Indochina had failed.

Finally, it is hard to find any changes in the pressures that are usually shaped America's foreign commitments. Economically, the country was never more deeply involved with Europe and Japan and his departure went un-

noticed. Yet he was the crusty leader to sign the 1973 Paris accords, writes Adrian Dicks from Washington. They promised that the U.S. would take "swift and severe retaliatory action" against North Vietnam if the accords were violated. Charges that the Thieu Government was misled by Richard Nixon in order to persuade the South Vietnamese

problems confronting Western industrial world seemed to less solution by any nation on the planet. In its struggle with the policies, the new Congress is really trying to recover some of the idealism that once inspired American foreign policy and was drained away by Vietnam. The best hope for America's traditional allies, the argument runs, is that it should succeed.

Perhaps the first qualification that must be added to these comforting thoughts is that they are not shared by everyone. The silence that has greeted the fall of Saigon in the U.S. is certainly eerie. No speeches, no laments and few recriminations. But it does not necessarily mean that Vietnam has become a special case that can be forgotten about as America marches on down the same old paths as before, as though nothing had happened.

Throughout the whole debate over aid to South Vietnam, the Congress has retained its indifference to Saigon's fate. While America shrugs off its own aid to South Vietnam, the Congress is disinterested and that the incessant feuding between Congress and administration makes it hard to know who is really in charge and how much weight to attach to anybody's word. The political situation is

also a setback for the kind of global balance-of-power policies to which they are committed.

It is unlikely that the loss of Vietnam will figure in domestic politics directly, despite Vice-President Rockefeller's suggestion that the Democrats might suffer next year from their refusal to vote more aid. The indifference to Saigon's fate seems too great for that. But it may well mean that as the campaign warms up, there is increasing criticism of Dr. Kissinger's own diplomatic style and judgment and that the Ford Administration loses its authority in the foreign policy arena more quickly than would otherwise be likely.

Second, it must now be as clear as daylight that the U.S. is not going to go to the rescue of any more small, underdeveloped allies trying to repel Communist invasion—or even to send them military aid. To judge from Dr. Kissinger's remarks last night, SEATO is a write-off now for one, and it may be worth wondering whether the time has come to abandon the illusions of GENTO as well. What effect this will have on the global balance of power and East-West contacts generally is speculative. But even though Russia and China have been

careful not to exploit America's problems in Vietnam so far, they could not restrain the North from going for a military victory—and it remains to be seen whether they will be able to prevent North Korea from making a similar test of American willpower on the Asian land mass.

But the main point that must be made about the post-Vietnam era in domestic terms is that America had already been losing its appetite for a global foreign policy before its defeat in Vietnam. Much has been done to alleviate the economic causes of this disenchantment with military offset agreements and a floating dollar. However, a failure of will on the scale of Vietnam is not going to be easily forgotten—and all the more so now that five administrations have been proved wrong in their major premise that the South could be saved.

This does not mean the U.S. will go isolationist—the optimism of Embassy Row is right about that. NATO will remain intact and the trade negotiations will go ahead. The U.S. and its European allies still have the strength and ability to make reasonable arrangements with Moscow in the disarmament negotiations. The real effect of Vietnam is likely to make itself in a continued tussle between Congress and Executive that may well survive next year's election and the legitimisation of the Presidency.

After what has happened, the process of making foreign policy is likely to become more complex, difficult, slow and for other countries, unsettling. To American aims may have been brought back into better line with American abilities—an this is certainly one lesson of the debacle. But the other is that very big mistakes can be made very easily in foreign policy and both Congress and the Administration are likely to become cautious and suspicious as a result—arguing that only in this way can they prevent foreign policy becoming discredited an Vietnam producing a new age of isolationism.

BY KEVIN RAFFERTY, ASIA CORRESPONDENT

HANOI WILL formally and follow. Another sign of the sacred testament of our venerated President Ho Chi Minh is achieved. It is a huge victory of historic proportions for the population of South Vietnam and for the whole Vietnamese nation."

The Communists may even try to complete the integration of the country in time for the 30th anniversary celebrations of Ho Chi Minh's declaration of independence of September 2, 1945.

The key question is the date of the formal hand-over, as actual control has already passed to Hanoi. That happened when the Communist troops entered Saigon yesterday.

Although the victorious forces carried the Viet Cong flag rather than the North Vietnamese one, there is no doubt that Hanoi will control the new regime in all but name—and that will soon be said, but he added: "The

But his other remarks made it clear that the long-cherished dream of reunification has not been dropped. South Vietnam was now free and independent.

Under the decree, bank employees are required to give "any information required" to controlling authorities and to permit "local inspections." The bank secrecy law cannot be invoked.

The ban came in the wake of rumours that leading figures in the fallen regimes had shipped much gold to neutral Switzerland. Some reports said the total value might be nearing \$160m.

In Bern the Swiss Government agencies

banned "import or depositing" of gold shipped out of South Vietnam or Cambodia and formally waived bank secrecy rules to permit control of the ban.

The Government spokesman, Mr. Walter Buser, said the "urgent decree" was adopted at the weekly Cabinet meeting and applied to all gold "known or believed" to come from the two countries.

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The important outstanding question is how the unity is to be achieved. Because they are sticklers for the letter of the law the Communists may well go ahead and establish the national council of concord and reconciliation, which President Thieu refused to set up, and then go on to elections.

As calm as all this may seem on the surface, there is also a deeper feeling in this

little satisfaction in being proved right at such enormous cost in lives and in money. Senator George McGovern said simply: "The only way to redeem anything from this whole nightmare is not to repeat it."

Conservatives like Senator Barry Goldwater still feel the U.S. could have won the war if it had tried to. And if it had moved harder and earlier against North Vietnam.

As calm as all this may seem on the surface, there is also a deeper feeling in this

country that Americans have a duty now to help out in some way. One expression of concern was the flood of offers of foster homes for Vietnamese orphans—an impulse that has in turn led to charges of fresh blundering interference as reports have intensified that many of the children are not orphans at all. Psychologists and old Indochina hands feel they would have been happier in the care of the country's new rulers.

A more meaningful test of America's guilt feelings may come from the treatment it gives to the refugees. Congress, after quibbling for weeks over whether evacuation operations should include Vietnamese as well as Americans, seems likely to convert its still-born legislation granting \$327m. in arms aid into a relief measure for the Vietnamese who will be coming to the U.S.

At grass-roots level, the attitude towards the South Vietnamese refugees seems

much less welcoming. Local officials around the three military bases in California, Florida and Arkansas which are to be used for immediate accommodation have been expressing concern about "health hazards." The city of Seattle has thrown out an attempt to pass a resolution welcoming the refugees. And they are being told by any number of politicians that there will be little chance of getting a job while more than 8m. Americans are unemployed.

Interest in them. They include F-5 jet fighter-bombers, transports and helicopters worth millions of dollars.

The first group from about 610 foreigners who have spent the past 12 days in deteriorating conditions in the French Embassy in Phnom Penh, were to-night believed to be on their way to the border town of Aranyaprathet by road.

Reuter

## 100,000 flee in last great exodus

U.S. NAVAL authorities were to-night conducting only limited offshore movements involving refugees from South Vietnam after the Saigon Government's surrender earlier in the day.

U.S. shipping communications monitored here showed that while the principal exodus had finished with perhaps more than 100,000 South Vietnamese taking to the boats and an uncertain future—some lesser offshore operations were continuing. But there were no reports of operations involving refugees still on the South Vietnamese mainland.

As U.S. naval officials tried to co-ordinate the final evacuations, little mention was heard on the air of this morning's surrender.

There was one incident, however, when an American vessel, the Pioneer Conqueror, announced that some South Vietnamese craft carrying 40 local people, mainly women and children, wanted to be transported to the U.S. fleet in the South China Sea. The fleet now is 40 miles south-west of Saigon's port of Vung Tau.

U.S. authorities with the fleet rejected this request. Before this morning's surrender they

had usually granted permission in such cases.

About 2,700 South Vietnamese fled to Thailand in about 125 air force planes as the defences of Saigon crumbled and by to-night nearly 600 of them were on their way to the U.S.

The makings of a dispute between Thailand and the U.S. emerged over what would be done with the aircraft which have been impounded by Thai authorities at U-Tapao airbase.

But informed sources said the U.S. which supplied the planes

Prime Minister Kukrit Premjai said Thailand would recognise the Viet Cong's Provisional Revolutionary Government (PRG) once it was installed in Saigon and would hold negotiations with them for one, and it may be worth wondering whether the time has now come to abandon the illusions of GENTO as well. What effect this will have on the global balance of power and East-West contacts generally is speculative. But even though Russia and China have been

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To let officers of the puppet administration go immediately to their offices, and obey the instructions and assignments of the revolutionary administration and the liberation army.

"To let officers, soldiers. Reuter

policemen and employees of the puppet administration" realise the situation and to let them lay down their arms.

"To let all officers of the puppet administration go immediately to their offices, and obey the instructions and assignments of the revolutionary administration and the liberation army."

"To let officers, soldiers. Reuter

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## BALANCE SHEET

as of December 31, 1974 (thousands of francs)

Assets	Liabilities
Cash and deposits with banks at maximum 30 days 9,990,916	Current liabilities banks 10,607,697
Term deposits with banks 8,600,338	non-bank financial institutions 899,701
Non-bank financial institutions 245,931	deposits 21,931,943
Bills and notes 8,493,830	Miscellaneous 1,917,737
Sundry debtors 4,919,416	Fluctuary accounts 586,474
Securities 2,183,698	Own funds and borrowed capital 1,673,46
Riducular accounts 506,474	Profits before distribution 113,393
Miscellaneous 1,280,920	
Fixed assets 518,535	
	37,730,088
	4,161,177

## PROFIT AND LOSS ACCOUNT

for the fiscal year 1974 (thousands of francs)

Debit	Credit
Interest and commissions 3,315,492	Interest and commissions 3,984,277
General expenses 544,288	Reserves, amortization and 176,900
	miscellaneous
	Net profit of the year 189,753
	111,644
	4,161,177
	4,161,177

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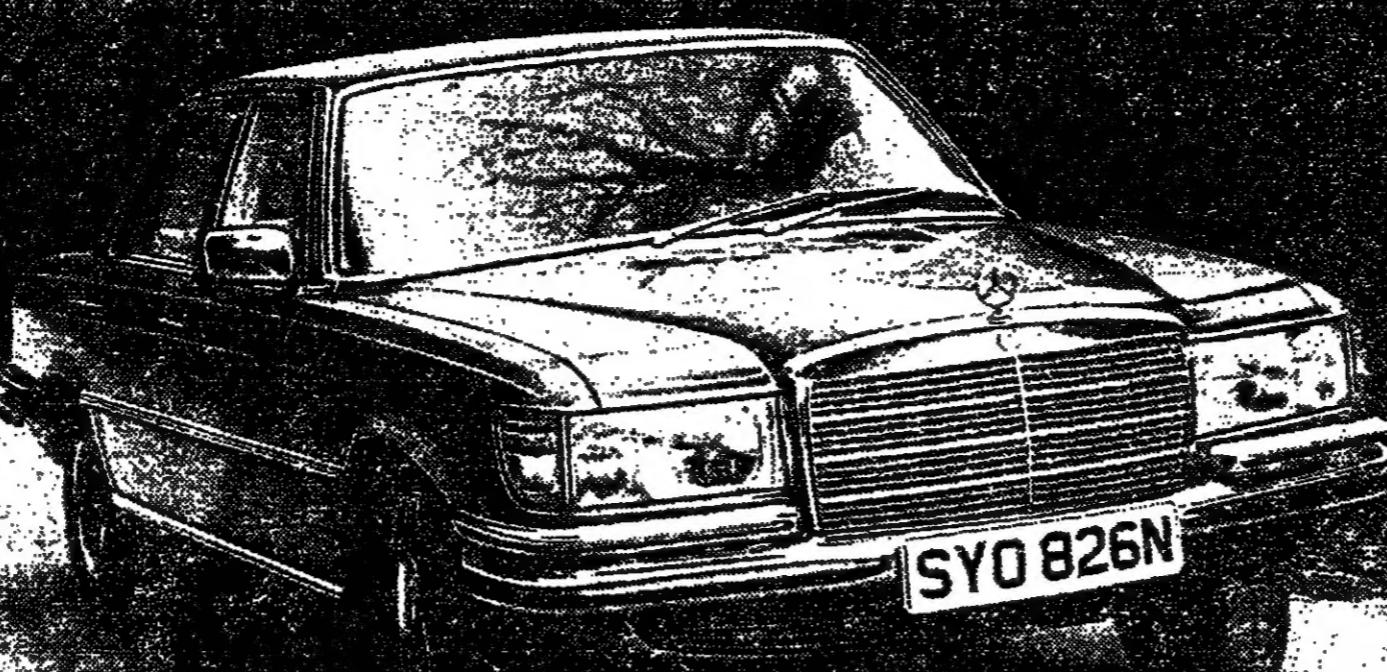
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Iran Air

An annualized balance sheet and profit and loss account have been published in the *Mémorial-Recueil Spécial des Sociétés et Associations* of the Grand Duchy of Luxembourg.

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## HOME NEWS

# Keep to social contract, BIM urges executives

BY ROY LEVINE

INCREASES IN executives' salaries should comply with the social contract to help the country to survive its economic difficulties, Mr. Philip Churchill, executive director of the British Institute of Management, said in London yesterday when announcing the annual BIM National Management Salary Survey.

The survey showed that executive salaries rose on average between 21 and 28.8 per cent during 1974 against a rise in the retail price index of 19.9 per cent.

Earnings after tax, though, rose between 8.6 and 22 per cent for the nine executive categories shown in the accompanying table, indicating how the higher-paid managers were affected by the present marginal taxation system.

Mr. Churchill said the BIM would welcome some moderation in salary increases of managers, but only if there was a common understanding of the limits on pay increases in all earnings levels, including wage earners and other salary earners.

"Such an expansion of the social contract should apply at the salary level, but something would have to be done by the Government to ease the tax burden on executives."

"Executives needed to earn higher net salaries. "Otherwise there is no incentive to take on more responsibility," he said. Yet many companies were finding that after allowing for

Changes in U.K. executive salaries 1974/1973		
	% change in gross salary	% change in net salary
Chief executive	21.0	8.4
Deputy chief executive	15.3	10.5
Other directors	27.4	11.4
Senior heads of departments	26.9	14.8
Other heads of departments	28.0	17.8
Senior management, grade I	28.8	22.0
Middle management, grade II	24.3	17.4
Senior management, grade II	21.6	17.8
Middle management, grade II	22.3	18.4

cost-of-living adjustments for their staffs, there was little over indicated that the rate of unemployment could rise above the levels expected by the Government and could reach 1.5m. within four months.

Two developments — the accelerating brain drain and the fact that Britain was being placed at the bottom of the EEC salary levels — indicated that pay differentials in Britain needed to be considerably higher for executives.

One of the reasons for the explosion in salary increases highlighted in the survey was the response of many companies to give rises to make up for the period of statutory pay restraint which ended in 1973.

Mr. Churchill acknowledged that executive salary increases last year were higher than the BIM expected.

He also acknowledged that high wages and salary increases were contributing to the rising rate of unemployment. The feedback which he was getting from the business community indicated that the rate of unemployment could rise above the levels expected by the Government and could reach 1.5m. within four months.

A large percentage of that would be executives and the BIM, which was setting up special counselling services for managers, had received a large number of requests for its booklet, Guidelines for Redundancy for Managers.

The BIM was also exploring the possibility of some form of salary restraint in discussions with its chairman, Sir Frederick Gathorne, who was having with Cabinet Ministers and other MPs.

The survey of management salaries conducted on behalf of the BIM by Remuneration Economics, covered more than 24,000 executives and over 400 companies employing 3m. people or 15 per cent of the UK working population.

## State 'should carry social steel cost'

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

IF THE Government insists from a purely commercial point of view, the current low level up its redundancy programme holds a steel demand must require a reduction in the corporation's workforce,"

The council maintains that the U.K.'s engineering industry must be able to buy its basic raw material at a competitive price or it will not be able to do well in profitable export markets.

These views were put yesterday by Mr. Jack Frye, chairman, on behalf of the BISCC, which was adding its voice to the debate between Sir Monty Finniston, the British Steel Corporation's chairman, and Mr. Anthony Wedgwood Benn, Secretary for Industry, about the need for substantial redundancies at the corporation.

Meanwhile, the steel users insist "this would seem to be the time to tackle the steel industry's chronic problem of over-manning" because, "looked at dustry.

## Aluminium stocks up as demand drops

BY RHYD DAVID

ANGLESEY ALUMINIUM, one to £8.25m, against an expected of the three U.K. primary £8.5m, making it possible to continue weakness of demand for aluminium.

A report by Mr. Karl Klassen, the company's managing director, says that site inventory levels have climbed to 13,000 tonnes-equivalent to two months' production—and are expected to reach 25,000 tonnes or more by the fourth quarter. Stocks at the end of last year were 8,000 tonnes.

The three companies participating in the Anglesey smelter-Rio Tinto Zinc, Kaiser Aluminium and BISCC—estimate that consumption of rolled aluminium billets will be down by one third to one half of last year's levels.

Anglesey, which accumulated a loss of more than £1m. in 1973-74, largely as a result of labour disputes, has added a further £1.4m. to its deficit in the first quarter of this year because of weak demand, but this is, in fact, less than the budgeted loss of £1.67m.

Production at the plant came close to the target—19,660 tonnes against the planned 20,217 tonnes—but with weak demand depressing prices by as much as £23 a tonne, sales revenue came to only 26.55m. against an expected 27.85m. Costs were held down, however, consumer durables and building.

## Programme of nuclear ships 'is years away'

THE ADOPTION by Britain of a commercial nuclear ship programme still seems to be some years away in spite of the quadrupling of oil fuel prices during the past 18 months, according to a second report on nuclear ships prepared by an inter-departmental group led by the Department of Industry.

The report says that, although on economic grounds the weight of evidence now favours the commercial adoption of nuclear propulsion—particularly for container ships—major uncertainties still exist. These include future prices for bunker oil and nuclear fuel. Costs may also arise by carrying out safety requirements "not yet fully defined."

The conclusion is that "further consideration of the economic aspect must await resolution. The next stage of the study must be a more detailed examination in conjunction with industry."

The report points out that a nuclear ship programme would involve a minimum total expenditure of about £50m.

"At this stage, however, it would be prudent to assume a figure in the range of £80m. to £100m."

While the first report in 1973 recommended that no government assistance should be available for a nuclear merchant ship, the latest report makes no recommendations.

Safety and operational aspects of nuclear merchant ships indicate that the problems are complex but not insurmountable, the report adds. But a major obstacle would be the acceptance of nuclear ships in the ports and territorial waters of other countries.

"The U.K. is capable of constructing marine nuclear reactors and there would appear to be no insurmountable difficulties in building nuclear ships, although no U.K. shipbuilder at present has the full capabilities required."

Collaboration with a country which has had experience of operating an experimental prototype could reduce the time needed to bring a nuclear ship into commercial service and also reduce costs to the U.K. It is suggested. This would include the USSR, with its nuclear-powered icebreakers, the U.S. with its highly uneconomical Savannah, and Japan.

"The Second Report on the Nuclear Ship Study," SO, 56p.

### STATION CLOSING

The Eastgate Railway Station, Gloucester, will be closed and services concentrated at Central Station, which is being rebuilt. The change is expected to save £40,000 a year.

### FINANCIAL TIMES CONFERENCE ON TOURISM

## Encourage visitors, Shore says

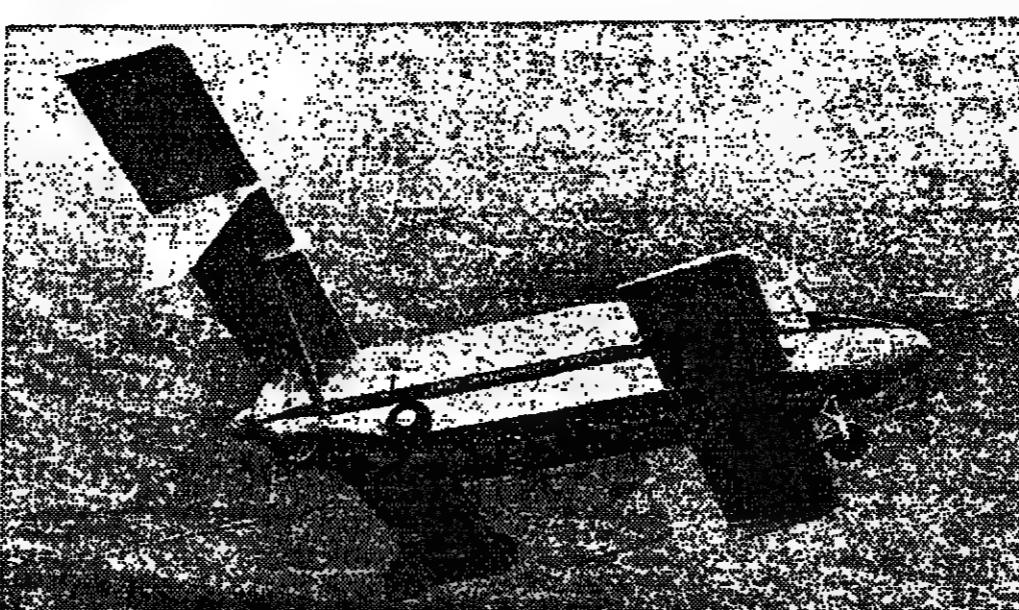
BY SUSAN GLASCOCK

A CALL to the tourist trade to take "new initiatives" to encourage the flow of foreign visitors to Britain was made yesterday by Mr. Peter Shore, Secretary for Trade. Most of the visitors who last year spent some £bn. came to Britain under the auspices of their own tour operators, he said.

Mr. Shore appealed to the British companies who so far had concentrated on taking Britons abroad to bend their expertise towards promoting tourism in Britain.

"I should be heartened if they could think seriously, in partnership with other interests here, how to set about capturing some of this agency business, increasing inward traffic and supporting the Government's effort."

Mr. Shore was speaking at a conference at the Dorchester Hotel, London, on tourism—a Leading Invisible Export. The Government's present policy was dismissed as political



## Debut for 'aerial Land-Rover'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A new British aircraft, called "the nearest thing to an aerial Land-Rover," will be given its first public demonstration at the forthcoming Paris Air Show at Le Bourget from May 30 to June 8.

Designated the LDA-01, or Land Development Aircraft (above), it is a private venture development by a small company, Lockspelser Aircraft.

It is a single-engined aircraft with a propeller at the tail and has been designed for a wide range of light aircraft duties, such as

## Aerospace Bill due out to-day

THE GOVERNMENT'S Bill for nationalisation of the aerospace industry was given its First Reading in July, despite the pressures on Parliamentary business.

Both the aerospace and shipbuilding industries have been anxiously awaiting publication of the Bill, especially to see details of the formula for compensation payable for the takeover of their assets.

Publication and First Reading of the Bill will signal the start of a major Parliamentary battle.

The Tories are implacably opposed to the whole concept of nationalisation, but agree in particular with the aerospace manufacturers that the proposed takeover of the aircraft companies is not only irrelevant to the industry's problems at this time, but also a waste of time, money and energy that should be devoted to more constructive measures.

These would include determining what future projects the industry ought to embark upon, in conjunction with companies in the Parliamentary session over the next few months, to try to get the Bill talked out of this session if not defeated entirely.

The Tories are implacably opposed to the whole concept of nationalisation, but agree in particular with the aerospace manufacturers that the proposed takeover of the aircraft companies is not only irrelevant to the industry's problems at this time, but also a waste of time, money and energy that should be devoted to more constructive measures.

In order to prevent any kind of "commission war" from developing, however, British Airways reported the matter to the Civil Aviation Authority, which found somewhere and it was found somewhere and it was a recipe for financial disaster.

Collectively, all the IATA member airlines pay hundreds of millions of pounds in commissions to agents worldwide every year.

## U.K. bans Pan Am 'incentive bonus commission'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE BRITISH Government has a 1 per cent rise in commission paid to Pan American World Air on international ticket sales to everyone from May 1, except travel to Europe, where the rise is already 71 per cent.

At the same time, the Department of Trade told Pan Am it had made a condition in Pan Am's operating licence in the UK which means that if the airline fails to offer its own "incentive bonus" scheme here, it faces the possibility of losing its rights into and out of the UK.

Thus the UK Government, largely at the request of British Airways, has acted to give Pan Am, paying its agents more money for buying its ticket sales and has instituted a much lower incentive bonus.

The plan caused a furor in the airline industry—although it was widely welcomed by travel agents—and led to an emergency meeting of the International Air Transport Association in Nice last week.

At that meeting the airlines threw out the Pan Am plan and tried to negotiate a compromise scheme of their own providing for a rise of only 1 per cent in commissions to the new level of 71 per cent.

The travel trade is likely to be furious, however, and it is certain that British Airways, CAA and the Department of Trade will continue to try to prevent the travel agents from earning more money.

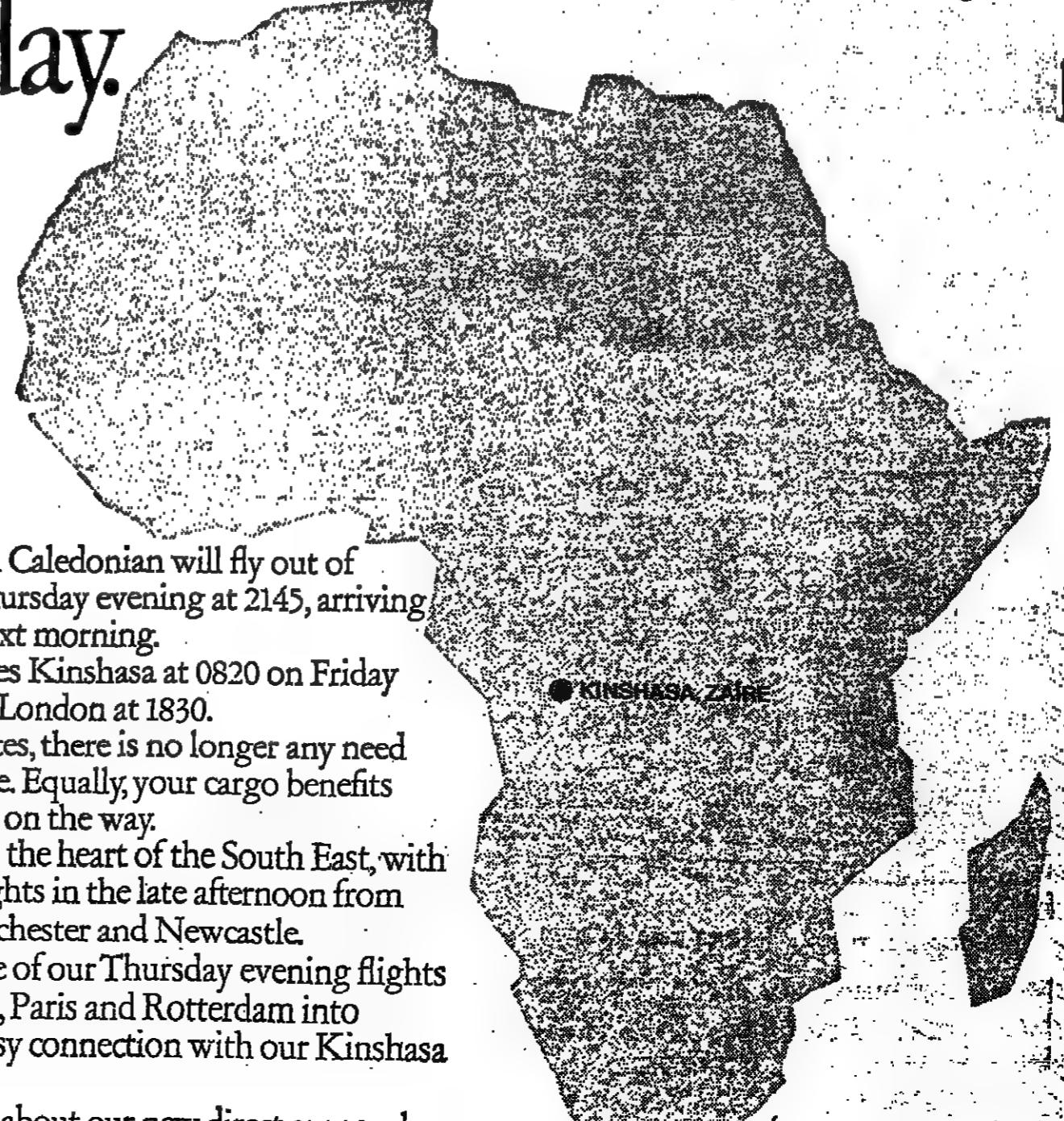
### Further rises

The airlines, in turn, will be the view that any bigger increases in commissions, such as originally proposed by Pan Am, would not have been put off by rises in passenger fares for the money would have to be found somewhere and it was

found somewhere and it was a recipe for financial disaster.

As a result, the CAA announced that it had approved the IATA compromise plan of a

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Post Office  
staff win  
24% deal

A 24 PER CENT. pay increase for the coming year has been agreed for some 44,000 Post Office staff. This is 2 per cent less than the rise granted to civil servants earlier this month which the Post Office staff had tried to match.

Like the Civil Service deal, the Post Office agreement covers a 15-month period expiring in March next year and the total pay increase amounts to 31 per cent.

Half of the 24 per cent annual rise is accounted for by the consolidation of existing threshold payments, and 12 per cent is "new money", which the Post Office feels is 10% within the social contract.

The agreement will add some £2m. to the Post Office's wage bill this year, mostly in the telecommunications section. This has already been taken into account in the tariff increases that came into force this month. Two-thirds of the increase in the wage bill is accounted for by existing threshold pay.

The agreement does not include a new threshold clause but it is understood that further demands can be lodged if civil servants receive extra rises.

The recent civil service pay deal, giving average rises of 32 per cent, is likely to take the heat out of the pay debates next week.

At the annual conference of CPSA moderates are expected to battle with the far Left over issues ranging from the Common Market to the appointment of two left-wingers to key posts in the union.

At the same time, Mr. Bill Kendall, CPSA general secretary, will go

## Moderates and far-Left set for CPSA battles

BY JOHN WYLES, LABOUR REPORTER

A SERIES of short clashes this helped secure the promotion from "any utterance verbal or

resulting from" Trotskyist attempts to infiltrate the Civil and Public Services Association

is expected to dominate the union's annual conference in

March next week.

His main challenger, Mr. Roy Footman, whose appointment

was unsuccessfully supported by

the CPSA's senior officers, in

cluding Mr. Kendall, has

appeared in the annual confer-

ence against the executive's

decision which he claims was

inspired by a "politically

inflamed block vote."

On the Common Market, the

CPSA executive will oppose

movements calling for an end to

British membership and will

urge maintenance of the union's

current neutral policy of leaving

the decision to the referendum

vote.

The recent civil service pay

deal, giving average rises of 32

per cent, is likely to take

the heat out of the pay debates next

week.

At the same time, the 1,147 delegates are expected to

endorse the CPSA's continuing

opposition to the social contract

for which was formally registered at last year's annual TUC Congress.

## BL output cuts likely to spread

By Peter Cartwright

PRODUCTION CUTS introduced

by Austin Morris

are expected to spread elsewhere in

the motor industry after peace

talks in London failed to settle

a pay strike at Dunlop Engineers

in Coventry which has

already made 4,800 workers idle.

Dunlop makes all rubber sus-

pension units for the Austin

Morris range—luck of which has

already stopped work at

the plant.

Pedestrians, including thou-

sands going to work in other

sections at Dagenham, were not

stopped at all. Food was also

allowed in, although the pickets

insisted that it was unloaded out-

side the gates and taken in by hand.

The meeting to-day has been

arranged to allow the maximum

number of people to attend be-

cause they will be at the plant

to collect their pay packets.

It will not be asked to escalate

the conflict. Mr. Connor said But

he added that "the philosophy of

the picket may change" if a

meeting between management

and union officials later to-day

brings no result.

Although there were isolated

calls for an occupation of the

factory from some far-Left

groups from the start, the idea

did not really get off the ground

until a "sit-in" was staged by

2,000 Ford workers in

Swansea last week.

## Rising trend of stoppages continued in March

BY OUR LABOUR REPORTER

THE UPWARD trend in the

number of stoppages this year

## PARLIAMENT



## Guillotine postponed as CBI protests

By John Bourne, Lobby Editor

THE GOVERNMENT has suddenly changed its plan to announce to-day a guillotine motion on its controversial Industry Bill which has not yet reached the half-way stage in Committee.

Ministers now intend, following an outcry by Conservative MPs on the committee, to postpone the motion until Monday, May 12.

But this may not be disclosed to the Commons until the last possible moment.

Last night, a leading Conservative member of the committee claimed that the leakage of the Government's original intention had temporarily scared Ministers of making an announcement.

Kenneth Gooding, Industrial Correspondent writes: The Confederation of British Industry last night declared its "serious concern" that moves might be made to cut short Parliamentary debate on the Bill.

The CBI has asked for discussions with the Prime Minister at the weekend before a decision is finally taken.

In a letter last night to Mr. Edward Short, Leader of the House, Sir John Partridge, vice-president of the CBI, said that in discussions with the Prime Minister and members of the Cabinet, the CBI had stated its anxieties about a number of the Bill's provisions.

"Some of the clauses concerned have been discussed in committee, but a number still await discussion, in particular the clauses on disclosure of information which are of major importance to industry," he says.

## MP bids to stop wills publicity

THE PUBLICATION of Wills Bill, which would prevent newspapers from publishing details of wills, was introduced by Sir Anthony Meyer (C, West Flint) and given a formal first reading in the Commons yesterday.

Sir Anthony said that "very real distress" was caused to relatives by the publication of dead people's estates.

If the estate was a large amount of money, it encouraged fortune seekers. On the other hand, if the deceased had played a prominent part in the community, and it was found that he had less money than was imagined, his widow would be "subject to patronising pity."

He saw no reason why people should have the right to know the value of a person's estate, any more than they had the right to know the size of their bank balance or tax returns.

Sir Anthony suggested that for the benefit of anyone who had a claim to an estate, or any other valid reason for wanting to know how much it amounted to, it might be possible for newspaper announcements, while not mentioning a figure, to state where the will could be inspected.

## Oil passions roused

By PHILIP RAWSTORNE

IF ONLY THE North Sea oil flowed as easily and extravagantly as the political argument about it!

The issue again roused hostilities in the Commons yesterday as Mr. Eric Varley, Secretary for Energy, brought in the Petroleum and Submarine Pipelines Bill for its second reading.

"A practical, patriotic and socialist measure," he called it, provoking the Conservatives to anger.

It would give the British people rights over their own oil, he said—and as a bonus to Scotland, he announced that the British National Oil Corporation would be established in Glasgow.

The Conservatives had brought

"anarchy" to the North Sea, Mr. Varley declared amid protests.

Now the Bill would provide greater public control, participation and benefit through a partnership with the oil companies.

The Government sought a reasonable reconciliation of interests, said Mr. Varley. And it would help the licences to raise the very heavy costs of development. "Some of the companies would be out of their depth in a children's paddling pool," he added.

Shocking, astonishing, breathtaking—responded Mr. Patrick Jenkins, Tory spokesman, gasping for words that adequately described his outraged feelings.

Far from resolving chaos, this "irre-

levant" legislation would create it, he claimed. "Majority State participation is no more than the ugly and unacceptable face of Socialism," he declared. It was not needed either to ensure control over investment and production or a proper return to the Exchequer. The BNOC was "a mish-mash of vague objectives, sweeping powers and stifling constraints... a pampered bunch."

The Bill's provisions were "punitive, arbitrary and dictatorial," he continued without a pause. "A millstone... a total disaster."

The sound and the fury went on and on... and so did the Bill, by 286 votes to 253—a Government majority of 23.

## THE EEC REFERENDUM

Referendum pamphlets as u  
carefully phrased

By JOHN BOURNE, LOBBY EDITOR

THE THREE referendum documents printed by the Government, which will be distributed word statements arguing why that the better terms to all householders and the population should vote negotiated can give Britain either "no" or "yes" are identical, except that the one told by the Britain in Europe Movement has brown lettering on a bright yellow background, while the statement by the "anti" National Referendum Campaign has bright yellow lettering on a brown background.

In an introduction by the Prime Minister to the Government's publication, Mr. Wil-

men's publication, Mr. Wil-

liam's publication, Mr. Wil-



# THE FINANCIAL TIMES

(Established 1888) Incorporating THE FINANCIAL NEWS (Established 1884)

Head Office Editorial & Advertisement Offices: BRACKEN HOUSE, CANNON STREET, LONDON, EC4P 4BY. Telephone Day & Night: 01-248 8000. Telex: Finantime, London. Telex: 888341/2, 881497.

Brisbane: George House, 220 Queen Street, 4000. Tel: 071-254 0922. Dublin: 2 Fitzwilliam Street, Dublin 1. Tel: 01-254 4225. Edinburgh: 18 Hanover Street, Edinburgh 1. Tel: 031-222 4120. Leeds: Permanent House, The Headrow, Leeds 1. Tel: 0113-245 4511. Manchester: Queen House, 125 Deansgate, Manchester 2. Tel: 061-254 8281. Paris: 36 Rue de Sante, 75008 Paris, Tel: 01-536 5050. Tel: 01-536 5057. Tel: 01-536 5057 (Overseas). Rome: Via della Mercede, 55, 00184. Tel: 06-553 6607 (Overseas). Frankfurt: 6 Frankfurter Strasse, 6000 Frankfurt 13. Tel: 0611-257253 (Overseas). Tokyo: 6th Floor, Nippon Maru Building, 2-22-1 Otemachi, Chiyoda-ku, Tel: 03-241 2028. For Business News Summary Ring: 01-248 8000. Birmingham area: 021-248 8000.

THURSDAY, MAY 1, 1975

## Investment and profits

THE PRICE COMMISSION laid considerable stress in its penultimate report on the extent to which increased labour costs had become the driving force behind price increases. It is latest report, which covers the period December-February, makes the same point even more strongly. Official statistics have already made the general position clear. In the three months to February, average prices paid for fuel and raw materials by manufacturing industry fell by 2.5 per cent, so reducing the total increase over the past twelve months to 2.3 per cent. In the same three months, however, wage rates rose further to bring the total increase over the past twelve months to 2.9 per cent. It is wage and salaries, not raw material prices, which are now mainly responsible for pushing up the index of retail prices.

But this comparison takes account only of direct increases in labour costs: the proportion of total cost increases directly attributable to higher labour costs, according to the Commission's analysis of the applications with which it dealt, from 15 to around 80 per cent between the spring of 1974 and the end of the year. But increased raw material costs are themselves, to a considerable extent, the result of higher wages passed on from one industry to another. Indeed, the Commission estimates that the contribution of labour costs to total cost and prices increases may be 2-2½ times as large as the amount of which it is notified.

### Labour costs

This, it may be objected, is only a theoretical calculation intended to indicate the orders of magnitude involved—which very greatly, in any case, from one industry and one firm to another. But it does help to explain the fact that retail prices are continuing to rise sharply (though not so sharply as average earnings) even when the rise in raw material prices has been slackening for some time and has now become an absolute fall. It also helps to explain the continuing pressure on company profits.

Margins subject to control, according to the Commission, remain at "a very depressed level". Distributors' margins, though slightly up in the fourth quarter (after allowance for the seasonal pattern of trading) from the very low level of the story to tell.

## The grim outlook for construction

FOR TWO YEARS now the construction industry has been sliding into its worst and longest recession for decades, and nothing in the latest batch of construction order statistics provides grounds for believing that the end is yet anywhere in sight. On a superficial view the latest figures might be interpreted as indicating a modest improvement. Total orders for new building work in the three months to February were 5 per cent, up in constant price terms on the same months a year ago. But this comparison is misleading. Last year's figures were distorted not only by the effects of three-day working but also by the six-month moratorium on new public works contracts which was imposed in October 1973. Except for this, the flow of new contracts has been shrinking more or less continually ever since the demand for new building work peaked out at the beginning of 1973. The latest figures show a cumulative drop since then—again in constant price terms and with seasonal variations smoothed out—of just over a third.

### Housing cuts

It is true that the last eight months has seen a modest revival in new orders from public authorities, which has been more than offset by a further sharp fall in new work for private sector clients. But many local authorities have already run into serious financial difficulties with their housing programmes, partly because of growing Government pressure to cut back on these expensive plans. So far the cutbacks have been largely confined to items such as price terms, which again indicates that the revival is confined to the lower end of the market.

# The line-up for the race to suck a fortune from the sea bed

After six years of halting progress, it is a safe prediction that there will be no agreement, even in principle, on an international law of the sea this year. There is the theoretical possibility of a draft agreement in the early part of 1976, but by then it may well be too late. Too many States are on the verge of unilateral action, and under strong domestic pressures to take it, for a moratorium to last much longer.

The result could be a new series of disputes, dwarfing anything that has gone before, over fishing rights and, no less important, deep sea mining. The bitterness which has already become apparent between developed and developing countries should increase, and in the not-to-distant future there could be a marked effect on world commodity markets as (mainly American) companies begin the exploitation of the minerals on the sea bed.

Clearly, profits have recently had no effect on the general price level, which would have been higher had margins been more maintained. Clearly, too, some relaxation of the Price Code was badly needed and the question is whether it was made too late in the trade cycle for companies to take advantage of it.

### Capital return

But the main conclusion to be drawn from the Price Commission's figures is that there is no reason to expect an early upturn in private capital investment—apart from a few special cases and the handful of marginal projects that may be brought forward by the Government's regional incentive scheme. Investment does not just happen: it is undertaken when a company expects to earn a reasonable return on the capital. Subsidies and tax remissions may be used to alter the level of return, whether for better or worse in the long run; and subsidies may sometimes be justified to translate into terms of profit for the individual company a "social" return from which it would not otherwise benefit.

But profitability is the proper yardstick with which to measure the case for investment. If the investment is not forthcoming, the reason is usually that actual or prospective profitability is too low. It is the reasons for the low level of profitability which need investigation by would-be reformers and the productivity of labour is not an issue which can be side-stepped in the case of British Leyland or of any other company which is judged to have invested too little in comparison with its overseas competitors. International comparisons of productivity have, in many cases, their own plain

by the international regime to be established." Under the same Resolution 2749, the Assembly called for an international conference which would agree on the principles of the regime and on a broad range of related issues.

These issues included the regime of the high seas, the continental shelf, the territorial sea and international straits, fishing and the conservation of living resources, the preservation of the marine environment

from the colonial past which how best we can cope with our shows, they are most pl-

in the Pacific, South Africa comes out well, and Em-

comes nowhere.

Iceland has already introduced a 50 mile limit, and wants to move quickly to 200 miles; its special arrangement with Britain, allowing the British inside the 50 mile limit, expires in November. Norway has already announced its intention of introducing a 50 mile limit this year and is now seeking early talks with Britain and the Soviet Union on the establishment of a 200 miles economic

zone, equivalent to reserves for 200,000 years at 1968 rates of consumption. The figure is still enormous even if it were divided by 100. More it has been discovered that nodules are forming at a rate all the time, so almost the literal sense the reserves are infinite.

### No need for drilling

There are obvious areas in their exploitation which not exist on land. There is need for drilling of certain works and if UNCLOS is down, possibly not even restrictions of any kind. In the technology essentially, even for an advanced country the nodules can be picked basically by suction, though technology of extracting metals presents more prob-

Not surprisingly, the US taken the lead. There are main groups involved: the Scott Copper Corp., Deep Ventures, which is a subset of Tenneco, International Nickel, and the Summa Corp., w-

was Mr. Hughes' vessel which belongs to Howard Hughes and the Summa Corp. w-

recently in the news for activities in helping the

pick up a missing Soviet

marine, but the purpose

with the Common Market. The

which it was designed was

to come into full effect in 1982, sea mining. Deep Sea Ventures

was negotiated before anyone

has long been pressing to

thought seriously of a 200 mile

allowed to go ahead without

zone; unless it is "renegotiated" about 100 miles north w-

it will become the preserve of

Honolulu. The Department

the Interior has set up an o-

mining administration an

research.

If the law of the Sea

is rescued, explicit

will take place under some

of international regimes

there is already draft legislation

calling for a 200-mile U.S.

economic zone and for a start

with some return for the

developing countries. As will

be seen that the pressures

unilateral action are more

shaped like potatoes. They are

mainly composed of manganese,

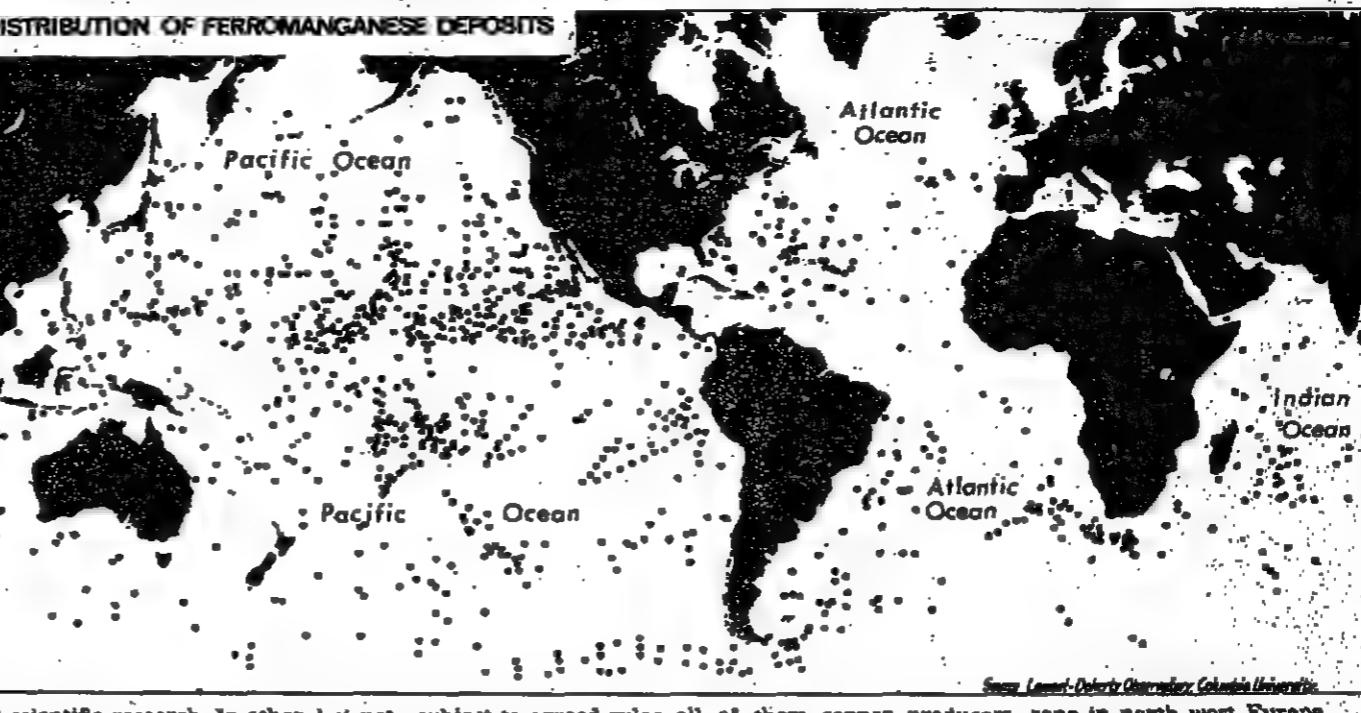
but they also contain heavy con-

centrations of nickel, copper, "These figures are taken

from the Control of the Sea

by Evan Luard, published

in the accompanying map Heinemann.



and scientific research. In other words, it quickly became clear that what was being sought was a full-scale review and revision of the existing law of the sea and the extension of the law into areas previously untouched. Resolution 2749 gave added point to an earlier resolution which had declared a moratorium on the exploitation of deep sea bed resources beyond the limits of national jurisdiction.

It was against this background and numerous preparatory conferences that the first UNCLOS met in Caracas for ten weeks last summer. It is an exaggeration to call the Caracas session a total failure. There was a broad agreement on two issues. The first was that territorial waters should be extended from three to 12 miles from the coast. The three-mile limit dated back to the 18th century and was based on the range of the then cannonball; in recent years a number of States had already moved up to 12 miles. The second was that there should be a new "economic zone" stretching 200 miles out to sea. The 200 miles figure was accepted as a convenience because that was the limit some States had already proposed—some Latin American States, for example, and the Council of Ministers of the Organisation of African Unity in the Addis Ababa Declaration of May, 1973.

Opinions differ as to why this has not happened, despite the increasing urgency. The extreme developing country view is that most of the maritime States are seeking to preserve, and indeed increase, their own hegemony by demanding unimpeded access to all but territorial waters, the right of transit through international straits and a regime for the deep sea bed which would allow exploitation of mineral resources on what (say) a western industrial consortium would regard as commercial terms. The extreme maritime view is that some of the developing countries—Latin American coastal States in particular—seek to block any proposal likely to lead to an international agreement. The developing countries in general, known as the Group of 77 after one of the early UN conferences on trade and development (UNCTAD), but now numbering more than 100, are accused of failing to reach a early successful conclusion.

Among countries least willing

to wait to see if the negotiating

texts do lead to proper negotia-

tions are Canada, Iceland,

Mexico and Norway and, to some

extent, the U.S. The Canadian

Minister for External Affairs,

Mr. A. J. MacEachen, for

example, said recently: "We

will not stand for a simple

referral of the issues to one or

more sessions unless we have

reason to be confident in an

early successful conclusion.

Should the Geneva conference

of raising extraneous

issues reassess all options and decide As

all of them copper producers, in an attempt to stop it because

of behaviour—to the exclusion

of others. On most other issues

there was no agreement at all.

The theory was advanced that this was because the delegations were aware that Caracas was not the final session.

Geneva this year, it was said, would concentrate

the mind and the real negotiations

would begin.

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terms.

The extreme maritime view

is that some of the developing

countries—Latin American

coastal States in particular—

would like to see each country

with its own maritime

jurisdiction.

At the top there is J. Alan

Clough, deputy chairman of

British Mohair Spinners, who at

the week-end took over for two

years as president of Comitextil.

This is the main industry repre-

sentation in Brussels, made up

of nine national textile bodies

in our case it is the British

Textile Confederation, taking in

both employers and unions,

where Clough is also president.

J.S. in its

# Invest in failure – the Leyland recipe

I HAVE one advantage over the settles down at 12½ per cent in Ryder Committee on British Leyland 1975-77. In the period up to September, 1975, the Government is expected to provide or guarantee £300m. In addition to "5p in every pound we spend" when, in Mr. Healey's words, steel? The Ryder Report is also based on certain assumptions about world markets and the our creditors abroad," there about world markets and the would be a presumption in British share of them. I review from 1976 on before further loan tranches are reasonably early pay-off rather than one with delayed and right or not. But I do know that the whole postwar period has been littered with industrial doubtful benefits in the later 1980s.

working in their own businesses to opt out of vehicle production, magic word "exports," which the exchange rate is competitive during a period of particularly heavy pressure on resources, and it is not easy to see where the amount in 1973-74 to £45m. enough, this will go on British reputations are more directly process of opting out would be involved, and they have to back end." This is simply establishing their views with their shareholders' money.

The provision for annual demand for them, I must conclude, is that the majority of their own careers and it is not easy to see where the home sales of £843m. would be replaced by imports.

The case against the BL rescue in no way depends on "classical economics." Let us suppose that very clear that critics of the an injection of £500m. of public rescue operation will have "a million jobs" thrown in their faces time and again; and they will deserve it if they allow themselves to be so intimidated. There is no virtue in "jobs" for their own sake; otherwise we might as well pay people to dig holes in the road, which we doubt will before next winter is over.

It really is not good enough

for a Prime Minister who once

taught economics to play up to the illiterate assumption that if

no others will take their place.

Anyone with knowledge of the

future looking ahead in 1958

would have been able to predict job losses far exceeding

anything involved in BL.

Between 1955 and 1973, the fall in the numbers employed in

agriculture—or "jobs destroyed" in popular jargon—

was 325,000. Over 400,000 jobs

disappeared in mining; nearly

230,000 in textiles, over 200,000

in the railways. But although

these jobs were not "preserved," total employment

expanded by 1.2m. over the

period.

It is not governments that

create jobs but customers, here

and abroad. Similar arguments

are presented to justify the

preservation and expansion of

the motor industry declines,

other industries will take its

place, provided that Government

policy allows some return on

capital.

Mr. Harold Macmillan,

although far wiser than his

successors, displayed the

essence of the politician's (or

industrial statesman's) approach

when, discussing "demand

management" with some

economic journalists, he asked:

"Demand for what?" It is a

mistake even to try to answer

from the centre how consumers

at home and abroad are going

to spend or invest their income.

They will decide for themselves.

There are really two concerns

presented to justify the

expansion and import of

BL in defiance of the judgment

of the market. The first is that BL employs

170,000 people and provides

spending on BL cars, they will

have spare resources to spend

on the rocks and is

shrewd suspicion that the ship

is headed for the rocks and is

much readier to respond to a

new leader and a new course

than the ship's officers realise.

## BRITISH LEYLAND'S TRADING RESULTS

Vehicles sold ('000)	Years ended September 30					
	1968	1969	1970	1971	1972	1973
Sales	£74	£97	£1,021	£1,177	£1,281	£1,564
Trading profit	45	46	14	46	41	58
Interest	7	5	18	14	9	7
Profit before tax	38	41	4	32	32	51
As percentage of sales	19%	4.2%	0.4%	2.7%	2.5%	3.3%
	1,050	1,083	924	1,057	1,127	1,161
	1974	1,070				

The results for the year ended September 30, 1968 (except for vehicles sold) include 14 months trading of British Motor Holdings.

Source: British Leyland: the next decade

## Liquidation

With such a record, there would be a strong case for liquidation to put the assets and manpower to more fruitful use. But it would be politically understandable if the Government wished to postpone these

changes until the national unemployment trend is reversed. The £2.5bn. programme would be financed externally, for a year or two. Any the best that the Ryder Report can forecast from 1982 onwards is enough profit to pay interest at 12 per cent, with nothing over for dividends after reversion. Even after the gearing of the record, the present rights issue, which the Committee expects will largely be

The official intention now is taken up by the Government, that fixed capital spending this is hardly a picture of a profitable concern; which is why a rise from £215m. in 1978, at constant prices, and in actual for a major contribution from money, (assuming that inflation

commercial sources.

## Letters to the Editor

### Paper bags, not polythene

From The Director General, The British Paper and Board Industry Federation.

Sir.—In your issue of April 21, you published a letter from Mr. A. J. Bingley exhorting oil companies to establish aethylene production plants in the United Kingdom and calling for massive investment. In his extractive matches so that we can do away with paper bags and supply ourselves and other countries with plastic ones.

If the oil companies were to take his advice, according to Mr. Bingley, within a period of two to five years all the papermaking machines so that we can do away with paper bags and supply ourselves and other countries with plastic ones.

V. H. Blundell, Free Trade League, 27, Vauxhall Bridge Road, S.W.1.

### Speakers' notes on the EEC

From the Head of the London Office, Commission of the European Communities.

Sir.—May I comment on the implication—I am sure unintended—in Mr. Joseph Kane's letter of April 23? It suggested that the U.K. office of the Commission of the European Communities either is associated in some way with the European Movement or has prepared material for the CBI. Neither suggestion is true. During 1974, our office prepared some factual speakers' notes describing the aims and institutions of the European Communities. These were published and are available to any organisation or individual in the U.K. including the CBI, the British in Europe organisation or the "National Federation" Campaign. Irrespective of the views they may hold about the current referendum debate, one can offer a firm prediction: the scheme is no more than father to an equally radical successor to give or take a couple of years in 1980.

Christopher Meakin, 14, Trinity Church Square, S.E.1.

Mr. Kane's letter is the first under Mr. Wedgwood Benn to tackle a company of major consequence: unfortunately, it drops "paper" when subjected to critical examination. Overall one can offer a firm prediction: the scheme is no more than father to an equally radical successor to give or take a couple of years in 1980.

After all, the grandiose promises from Mr. Benn, one might expect, at least, that ideas

for a real solution to the problems of British Leyland is to make its international marketing function the master of the production units—not the servant. Such a structure, alone, could accommodate the triple demand of workers for continued employment, investors for modern productive equipment, and the Government for a large contribution to redressing the balance of payments.

Christopher Meakin, 14, Trinity Church Square, S.E.1.

try, are not affected by large tariff barriers.

Like most quick-fix Government studies, this production is not—there are grounds in the Report itself for doubting whether they will be achieved. For instance, nearly a quarter of the cumulative profits

expected before interest by 1982, or £400m. in all, is attributed to "manning reductions and greater mobility and interchangeability of labour."

It is time someone pointed out that Sir Don Ryder and his team are not engaged in the same activity when they rush out an advisory report for the essential part of the U.K.'s grandly exaggerated into "a investment—and, provided that they are economic base, as when they are managing policy after Mr. Benn's

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### GENERAL

English Metropolitan district

second reading: Evidence (pro-

ceedings in other jurisdictions)

Bill, second reading: Motions to

approve recreation (Northern

Ireland) Order 1973 and ship-

building industry (Northern

Ireland) Order 1975: debate on

Commonwealth Prime Ministers

Meeting continues, Kingston,

Jamaica.

Exhibition of Two-penny Blue

stamps opens at Gibbons

Gallery, 391, Strand, London.

OFFICIAL STATISTICS

Slum clearance for first quarter

(provisional). Provisional housing

starts and completions and house

renovation grants for March.

COMPANY RESULTS

Matthew Hall (full year).

### Pearson Longman (full year),

S. Pearson and Son (full year).

London and Manchester Assur-

ance, 14, St. Mary Axe, E.C. 12.

Rolls-Royce Motors, Churchill

Hotel, W. 12.

COMPANY MEETINGS

Albright and Wilson, Park Lane

W. 12.

W. H. Brakespear, Henley-on-

Thames, 12.

British Petroleum, Britannia

House, Moor Lane, E.C. 12.

East Lancashire Paper, Radcliffe,

243.

Kininvie Benson Lonsdale, 20,

Fenchurch Street, E.C. 12.

Kraft Productions, Bridgewater,

12.

London and Manchester Assur-

ance, 14, St. Mary Axe, E.C. 12.

# COMPANY NEWS + COMMENT

## Advance to £12.69m. by Foseco Minsep

ON SALES up from £82.87m. to £114.63m. profit before tax of Foseco Minsep, the multi-national manufacturing and marketing group, went ahead from 23.06m. to £12.68m. in 1974.

Earnings per 25p share are shown to be up from 10p to 12.8p based on the attributable profit before extraordinary items of £3.84m. (£2.87m.). Dividend total is up from 3.148p to 4.278p net with a final of 2.028p.

Company	Page	Col.	Company	Page	Col.
Anchor Chemical	21	4	Laurence Scott	24	5
Babcock & Wilcox	24	6	London Capital Secs.	23	5
Bestobell	21	2	Martin (Tom)	21	5
Bridon	23	1	Matthews Wrightson	20	7
British Dredging	23	3	Mettoy	20	4
Burton Group	21	4	Nash (William)	23	3
Casket (S.)	23	5	Neill (James)	20	5
Clarke Chapman	23	1	Norwich Union	20	6
Foseco Minsep	20	1	Rockitt & Colman	21	1
Grindlays Bank	24	7	Spear & Jackson	23	2
Higsons Brewery	20	3	Telephone Rentals	20	2
House of Fraser	23	4	Thomson T-Line	20	8
Larson Industries	20	5	Westward T.V.	24	6

dent revaluation of the company's land and buildings revealed a surplus of £51,000 over the book value of £224,000. This improves the asset base of the company and, after allowance for potential capital gains tax liability, assets per share will be approximately 2.25.

## Record £1.3m. at Mettoy

TAXABLE PROFITS of toy manufacturers Mettoy Company advanced £345,000 to a record £1.37m. for 1974 after a rise from £44,000 to £588,000 at the 36-week stage.

Earnings per 25p share are shown to be up from 3.9p to 5.4p and the dividend is raised from an equivalent 1.714p to a maximum permitted £.86076p net, with a final of 0.38076p.

Turnover

Trading profit

Preference dividends

Ordinary dividends

Retained

## TR £0.75m. profit rise

THE REASONABLE profit improvement forecast by Telephone Rentals for 1974 tax up to £751,000 for a £7.45m.

The current year is likely to be difficult but assuming no further marked deterioration in the economic climate, the outcome should be in line with 1974.

A final statement of 3.12m. raises the 1974 total from 4.11p to 4.71p net. Earnings were 19.21p (17.7p) gross and 9.15p (8.7p) after tax.

**Comment**

Foseco Minsep's growth rate accelerated during the second half of 1974 with full-year pre-tax profits of 31 per cent. up after a 21 per cent. gain in the six month stage. The main improvement came from the metallurgical side — 34 per cent. ahead on a 40 per cent. sales rise, total half which is now reflected in increased volume. This illustrates the group's ability to benefit from technological changes within a sluggish overall steel picture. This division has apparently started the year well, as has the construction side, which slipped back slightly in 1974 and is more vulnerable to U.K. conditions. The group is, as usual, not making any forecasts, but the proven record and strong balance sheet have also been recognised by the market in near-trebling of the share price from the 1974 low to 141p, down 7p yesterday.

Statement Page 16

stantial downturn in U.K. demand in the near future. So, although the group is supported by a fairly strong liquid position (it still has a credit balance with the bank and no short-term borrowing), the current year outlook suggests that growth trend could be coming to a temporary halt. The shares at 111p are yielding 6.2 per cent.

## Midway increase at Higsons

BREWERS, BOTTLED and licensed retailers Higsons Brewery reports an increase in pre-tax profit from £312,246 to £338,472 for the six months ended March 29, 1975.

The interim dividend is 8.67p net (same) at a cost of £33,823. Last year's total was 3.45p from profits of £1.21m.

Results do not include profits attributable to James Mellor and Sons.

**Comment**

Telephone Rentals has lifted its 1974 profits by 11 per cent before tax, which continues the group's long-standing record of steady but undramatic growth; over the last ten years the group has achieved a compound growth rate of 12 per cent. before tax. However, whether it can continue along this path in the current year must be doubtful. Margins are still under pressure—last year they fell 4 points to 32.2 per cent—and, although the supply difficulties which the group has experienced in the last two years are easing, there now appears to be a very real prospect of a sub-

## Revaluation at TCK

The chairman of the TCK Group (formerly Thomas C. Keay) Mr. Stephen Rawlinson told the annual meeting that an independent

## NUWARA ELIYA

Selinsing Rubber's offer for Nuwara Eliya (Holdings) is extended until further notice. Selinsing and persons acting in concert with it have now acquired a total of 648,796 shares of

53.85 per cent. of the capital.

Turnover

Trading profit

Investment income

Profit before tax

Net profit

Turnover

Trading profit

Investment income

Profit before tax

Net profit

Turnover

Trading profit

Investment income

Profit before tax

Net profit

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# BRIDON

The Bridon Group includes British Ropes Limited, Bridon Wire Limited, Bridon Fibres and Plastics Limited, Bridon Engineering Limited and over 50 world-wide manufacturing and distributing companies

The Annual General Meeting of Bridon Limited will be held on 22nd May 1975 in London.

Extracts from the Report and Accounts for 1974 and from Mr. Harry Smith's Statement to Shareholders:

## Results

The 1974 results represent a major improvement in profits compared with any previous year, brought about by a number of favourable factors. First, I would like to refer to our investment policy aimed at maintaining the competitiveness of our plants and expanding our capacity where necessary; this has included over the last five years capital expenditure in the United Kingdom alone totalling £10.8m with £3.8m being spent during 1974 and a further £5.4m already authorised for the future.

Next, demand for all our major products increased throughout the world due to the general state of world trade and the special situations created by the sharply rising price of oil which will refer to later.

Finally, the great efforts made by management and employees enabled us to overcome many problems we had to face during the year and, consequently, achieve generally an excellent level of output and sales.

You will be aware that the improved level of earnings was apparent from the interim figures issued in September. As expected the results for the second half of the year were somewhat lower but were still significantly higher than in any previous comparable period. Stock profits due to inflation were lower at £3.5m compared with approximately £3m in the first half.

The turnover figures reflect not only changes in volume but also the effects of inflation on price levels. In 1974 80% of Group sales excluding our share of associated company sales were represented by overseas trading thus continuing the rising trend of our overseas activities. Associated company sales figures are not at present divided between home and overseas but we intend to include this in future years.

Turning now to the breakdown of Group profits I am glad to say that all the major companies achieved significant improvements in results. The percentage of profit earned overseas increased again to a record level of 62% of the total, and I would like to draw special attention to the improvement in total United Kingdom profit. I think this was a very considerable achievement in view of the dislocation of our activity caused by the power crisis and the serious shortages of raw materials.

## Finance

Due to the fact that both interest rates and the rate of inflation have been unusually high, the impact of financial policy on all aspects of Group Management has become increasingly evident during the year. The principal problem arises through the importance of ensuring that our financial facilities are always comfortably ahead of our commitments. The cash required to finance stock and debtors is constantly rising through inflation and has to be provided for but, at the same time, we are very anxious to ensure a continuation of our investment policy which I have already referred to and which is so important in the context of our ability to provide security of jobs and career opportunities for our employees and a satisfactory investment for shareholders.

In 1974 increased costs of stocks and debtors was £21.8m. We invested £7.4m in fixed assets throughout the Group and we had at this year end authorised further expenditure of £8.0m. There seems little evidence at the moment that the rate of inflation will abate this year and we have to take this into account in our financial plans.

Group Profit after all charges was £8m and of this amount £6.8m has been retained in the business and makes an important contribution to our needs but it was necessary, in addition, to increase our short-term borrowings by £7.7m during 1974 and to arrange further borrowing facilities to meet our future needs. In addition to the expenditure already authorised we had a number of important projects for expansion and development in the United Kingdom and overseas, and for this reason we decided to make a Rights Issue of shares. In the absence of this issue it would have been necessary to put into abeyance a number of projects important for the future development of the Group.

Under the terms of the 5% Convertible Unsecured Loan 1977 we are obliged to maintain over 4 million shares unissued and available for conversion. Allowing for the shares required for the Rights Issue, the Company has available for the future only just over one million shares with a nominal value of £8m. We would like to increase this margin to a more realistic level and a Resolution will be proposed at the Annual General Meeting to increase the authorised ordinary share capital of the Company by £3 million as a reserve for future expansion. No share issue will however be made which would effectively alter the control of the Company or the nature of its business without prior approval of the Company in General Meeting.

**Directorate:** I was very pleased to announce in November that The Rt. Hon. Lord Barber of Wentbridge had accepted our invitation to rejoin the Board as a Non-Executive Director. He served the Company in a similar capacity from November 1968 to June 1970 and during that time gained a wide knowledge of the Group and contributed greatly to our affairs. Due to the size and widespread nature of our operations, the role of the Non-Executive Director becomes increasingly important and we are fortunate to have in Lord Barber someone who not only knows the Company well, but who has very extensive experience in the field of international finance and banking. We all welcome his return as a member of our Board.

Mr. E. A. Shipley, Group Technical Controller (Steel), will be relinquishing his position as a Director in May on taking over responsibility for research and development and engineering design with our South African associates, Haggie Rand Limited.

Mr. Shipley joined the Company in 1959 as Head of Research at a time when we were expanding our research activity and he played a major part in this expansion programme which has been of great benefit to the Group, both in the United Kingdom and overseas. I would like to express our thanks to him for his work both in this field and as a member of the Board, and we all wish him every success in his new position.

**Group Management:** The Managing Directors and I believe that it is now important to introduce a younger man into the top management structure of the Group and the Board agrees that Mr. P. Fenwick Smith is ideally suited to succeed me in due course as Chief Executive. He gained a wide experience of our industry as an Executive Director of R. Hood Haggie & Son Limited and joined us following the merger with that company in March 1959.

It is intended that his appointment as Chief Executive will commence no later than January 1975 and I will then continue to serve the Company as Non-Executive Chairman if that is the wish of the Board at that time. I would also like to refer to the vital part that has been played in the performance and development of the Group by the three Managing Directors and I know Mr. Fenwick Smith will be able to rely on the same loyal and competent support which they have always given to me. The Board joins me in welcoming this appointment and wish Mr. Fenwick Smith every success in the future.

I have referred previously to the reorganisation of the Group activities involving the formation of new subsidiary companies which came into effect in January 1974. This was essentially a move towards a more decentralised style of management which has operated successfully in our overseas companies for some time. The results for the year show how well this new system has worked, indicating clearly the strength of the management teams which have been appointed to operate these companies. I am sure these arrangements will facilitate the effective management, control and expansion of our United Kingdom interest.

**Steel Supplies:** During the year all our major wire mills suffered to some degree from shortages of steel wire rods and the United Kingdom plants were particularly affected with production running at 20% below capacity. This caused serious additional manufacturing costs as well as preventing us from taking full advantage of the buoyant level of demand to build up our export trade for the future. This problem was particularly disappointing as The Templeborough Rolling Mills Limited, jointly owned by Bridon and BSC, had successfully put through a £2m reconstruction in 1973 which

increased substantially its rolling capacity. This would have been adequate not only to meet our United Kingdom demands but would have provided supplies to meet the shortages that were experienced by our overseas manufacturing companies and thus build up valuable additional export trade.

Unfortunately the BSC, due to exceptional labour difficulties first in the coal industry and later within BSC itself and also to problems with raw material supplies, particularly scrap, were unable to supply the necessary quantity of billets.

Apart from its impact on the 1974 results, this has meant that excellent opportunities to expand the overseas trade of Bridon at a time of exceptional demand were lost. Supplies of billets are now improving and we are exerting every effort to regain lost ground but our exports in 1975 will be less than they would have been if we had been able to produce to capacity during 1974.

## Energy Crisis

As a result of the sharply rising price, exploration for oil, both onshore and offshore, has increased very rapidly throughout the world. This expansion of activity is continuing and brings with it an important increase in demand for many of our products. We are well situated as a group with plant and service centres strategically placed to provide a world-wide service to this important industry. Part of the increased activity is, of course, in the North Sea area. We established the necessary shore facility to support this work some years ago and are currently in the process of expanding production in the United Kingdom to meet the demand for special ropes, both steel and fibre, and for prestressed concrete strand. During 1974 the total sales to the North Sea area covering a wide range of steel and fibre products were £2.8m and there is every indication that this will increase substantially during 1975.

Elsewhere in the Group our plants in North America, including Mexico, South Africa and Nigeria are all engaged in supplying this industry and capacity is being expanded where necessary.

In addition to the expansion in oil exploration, there has been a significant impact on the coalmining industry which was for so long in a period of decline. In most coalmining areas of the world production has now stabilised or is being increased and that brings with it a valuable increase in demand for our products, particularly steel wire ropes. Again, our plants in North America and the United Kingdom are well situated to meet this demand and we have considerable expertise in meeting the technical needs of the mining industry.

## Overseas Activities

This year the Directors' Report contains more information about the progress of our overseas companies which has been a marked feature of our expansion during the last ten years and now represents 62% of our total profits. These companies cover a large number of countries, the major manufacturing operations being situated in the United States of America, Canada, Mexico and South Africa. The trading prospects in regard to our products in all these countries appear excellent for the immediate future stimulated, as I have already said, by all the developments arising from the price of oil.

We also have a number of small but important investments in South America which we regard as an important area of expanding demand. We are now also well established in manufacture in regard to wire, wire rope and fibre rope in Nigeria where the economy is growing rapidly and we look forward to meeting the demand of that important economy.

In January 1975 we concluded arrangements for the acquisition of the rope division of Jones & Laughlin, a United States steel corporation.

This acquisition in North America has been made possible by the introduction of new capital into the American company by Noranda Mines Limited, joint shareholders with Bridon in both Bridon American Corporation and Leaworth Holdings Limited, the holding company for the Canadian investments. As a consequence Noranda becomes a majority shareholder in both companies.

Also during 1975, we are extending our interests through the formation of a new company in Iran called Bridon Farhang. It is anticipated that the company will shortly be formed and Bridon Limited will hold 35% of the equity, the balance being held by local shareholders. The venture will also be supported by the Industrial Credit Bank of Iran. Products, initially, will be high tensile steel wire and wire rope, and the plant, which is the first of its kind in Iran, will cost a total of £3m and will have an initial capacity of 10,000 tons with facilities for expansion to meet the fast growing needs of the Iranian economy.

## Prospects

In the longer term I think we have excellent opportunities to continue our expansion overseas both through the existing companies and by the creation of additional companies in areas of growing demand. Much of this new demand can only be met through local manufacture due to import restrictions but, nevertheless, we have so far been able to increase our United Kingdom exports steadily against a fairly static level of home demand and therefore maintain employment in our United Kingdom factories.

This is becoming difficult due to an increasingly unfavourable climate for industry here. Since 1945 we have experienced a steady increase in state ownership and control, and this now effectively covers approximately 40% of the whole economic effort. During the same period our national performance, when compared with our main competitors, has declined and I think these two trends are closely related.

In addition the private sector of industry has suffered from taxation apparently designed to discourage private investment in industry and personal endeavour, both essential ingredients of strong economy.

Instead of concentrating now on the vital needs to provide a better climate for industrial activity, the present Government seems intent on pursuing policies which are an extension of the doctrines which have clearly failed to produce a good performance in the public sector and this is also leading to a serious loss of confidence by the private sector.

It is difficult to see where we go from here but I feel increasingly certain that the solutions will not be found by those motivated in the main by the struggle for political power. As far as the Company is concerned we will continue to operate as effectively as we can in the United Kingdom and to continue to operate as effectively as we can in the United Kingdom and expand our operations here whenever this is viable. I think the United Kingdom in addition to supplying local demand could remain the main base for our overseas trade and that this will expand so long as we do not suffer too severely from unreliable supplies and services, mainly provided by the public sector. I think, too, it will continue to be the principal centre of research and development activity for the Group in general.

Coming now to our immediate prospects, we started 1975 with full order books together with an improved availability of raw materials. For most of our principal activities I am glad to say that we are still very busy, largely because of the special factors I have outlined. For some activities, particularly wire manufacture in the United Kingdom, we are affected by the general drop in trade and it seems certain that output in 1975 will again be below capacity, this time due to lack of orders rather than shortages of steel. It is very hard to predict with confidence the results for the whole of 1975 but if inflation could be brought under control, both here and in the world in general, I think a recovery from the present situation need not be long delayed. Based on information at present available, whilst I think it unlikely that we shall achieve the same level of Group Profit as last year, I think we shall come fairly close. For this reason we felt justified in forewarning in the letter to shareholders in connection with the Rights Issue an increased dividend for 1975 at 5p net per share subject to any changes in the relevant rates of taxation.

I would like to thank everyone in the Group for their contribution to the excellent results achieved in 1974 and also to thank those whose great efforts over a much longer period led to the expansion and strengthening of the Group as a whole which made these results possible.

## 1974 in Brief

### Turnover

#### Bridon Group Overseas Sales

	1974	1973
	£'000	£'000
<b>Home Sales</b>	74,948	51,527
49,038	37,465	
<b>Share of Sales of Associated Companies</b>	123,982	88,992
59,305	43,341	
<b>183,887</b>	<b>132,333</b>	
<b>Profit before Taxation</b>	<b>14,991</b>	<b>7,281</b>
Interest Payable	3,489	1,880
<b>Share of Profits of Associated Companies</b>	<b>11,492</b>	<b>5,421</b>
6,652	3,836	
<b>Special Provision for Pensions</b>	<b>18,144</b>	<b>9,057</b>
1,239	—	
<b>18,885</b>	<b>9,057</b>	
<b>Profit after Taxation applicable to Ordinary Shareholders</b>	<b>7,976</b>	<b>4,338</b>
Earnings per share: Basic	20.80p	11.26p
Diluted	18.85p	10.51p
<b>Ordinary Dividends</b>	<b>1,381</b>	<b>1,301</b>
Pence per share	3.74p	3.33p
Equivalent with inclusion of tax credits	5.50p	4.96p
<b>Capital Employed</b>	<b>43,927</b>	<b>37,039</b>
Interest of Outside Shareholders in Subsidiaries	4,648	2,811
Long-Term Borrowing and Preference Capital	16,224	13,594
Amounts Set Aside	4,298	2,368
	<b>59,097</b>	<b>55,812</b>

The Annual Report and Accounts are obtainable from The Secretary, Bridon Limited, Doncaster DN4 9JX.

## MINING NEWS

# Delays hitting Greenvale

BY KENNETH MARSTON

STILL delayed by teething troubles, the big Greenvale venture in Queensland's Freeport Minerals and Metal Exploration is not now expected to reach full capacity before the middle of 1976 instead of 1975 as originally hoped.

The new plant produced 1.6m. lbs of contained nickel in the March quarter and worked up to 26 per cent. of capacity; design capacity is for an annual 54m. lbs of nickel and 2.7m. lbs of cobalt.

Metal Exploration points out that large expenditure will be needed to overcome the present start-up difficulties.

But the lower than anticipated initial cash flow coupled with other inflationary factors has resulted in Greenvale over-running its estimated total capital cost of some £224m. (£150m.) and, as already reported, the partners have now agreed to increase the size of additional funds that are needed.

Operating costs have also escalated, notably as a result of the advance in oil prices. Just how viable the operation can be with the currently depressed market for nickel is a moot point. The hope must be that nickel prices will be pushed up to 100-125 grammes per gramme by the end of next year.

Weekly sales from reserves this year have been running at an average of about 3 tonnes on top of newly-mined production.

Operating costs have also increased, mainly because of the high cost of power and the need to bring in more labour.

From Johannesburg, however, Richard Potts says that South Africa sold a normal amount of gold last week, mainly because mine production was lower. As a result, refinery shipments to the Reserve Bank could have been as low as half the normal weekly output.

Despite reduced U.K. output, he adds, the Rand Refinery is still producing 150,000 kg of gold a week, which is about one-third of total gold output.

Over the past few months the Reserve Bank has also been transferring gold to Mozambique in terms of the "gold option" by which a percentage of the Mozambique miners' deferred pay is transferred in bullion to the authorities there.

## CGFA TASMANIA TALKS ENDED

Discussions have fallen through between Consolidated Gold Fields Australia and the Norwegian Ferro-Silicon production and marketing group. They were aimed at the establishment of a ferro-silicon plant at Electrona, some 25 kilometres south of Tasmania.

But now the order for furnaces and other equipment, drilling and engineering design work has ended. CGFA says that it still has faith in the project and intends to pursue other opportunities which may enable it to go ahead.

It is hoped to continue the current carbide production at Electrona as planned until about the end of 1976. Before then further consideration will be given to the future of the plant in the light of the tariff protection on carbide, production costs and other factors. CGFA shares are 15p up to 265p cum-premium yesterday.

## ROUND-UP

Australia's Selcast Exploration, in which London's Selection Trust has a beneficial interest of 8.5 per cent, spent \$1.1m. on mine development in the March quarter. Nickel ore from the Spargoville property in Western Australia is now being treated at the North Kalgoorlie Croesus plant which was re-commissioned in March.

But now the order for furnaces and other equipment has been cancelled and the associated engineering design work has ended. CGFA says that it still has faith in the project and intends to pursue other opportunities which may enable it to go ahead.

It is hoped to continue the current carbide production at Electrona as planned until about the end of 1976. Before then further consideration will be given to the future of the plant in the light of the tariff protection on carbide, production costs and other factors. CGFA shares are 15p up to 265p cum-premium yesterday.

The Financial Times, Thursday, May 1, 1975

## £2.4m. increase from Clarke Chapman

INCLUDING A full year's contribution from the ICL Group, profits rose 10 per cent to £2.4m. in 1974, despite the general state of world trade and the electrical industries. The special situation created by the sharp rising price of oil.

In 1974 the increased costs of stocks and debtors was £2.8m. and the amount of in course for the year ended September 30, 1974.

### Wm. Nash exceeds forecast

COMPARED WITH a half-year prediction of about £750,000, pre-tax profit of specialist paper makers William Nash more than doubled from £375,000 to a record £775,000 in 1974.

The directors expect the current year to be difficult, with demand "substantially reduced".

A final dividend per £1 share of 8.5p net raises the total from 8.5p to 12p. The company is close.

Turnover was £1.26m. (1973, £800,000) and net profit £100,000 (£210,000) after £380,000 (£400,000) tax. The profit after tax of £56,000 for extraordinary items.

The half-year forecast by the directors was that the result for the second half was expected to be similar to the first, when pre-tax profit was up from £75,000 to £95,000.

### Loss by British Dredging

FOR THE nine months ended December 31, 1974 British Dredging Company reports a pre-tax loss of £280,000 reflecting a deficit of £480,000 on dredging and related activities. In the previous 12 months there was a group profit of £227,250 net (£225,000).

Meeting, Glasgow, June 24 at 8.30 a.m.

### Brycourt Inv. £15,440 net at midway

After interest, management charges and tax from £105,440 to £183,178, net income of Brycourt Investments was £15,440 (£223) for the half-year to March 31, 1975.

Income was £178,618 (£203,864). The directors say that too much attention should not be paid to the apparent sharp fall in net profit. Last year's total was 15 per cent higher than the same period last year, but the company's substantial growth in turnover has meant underutilisation of productive capacity in the aggregates division.

For some activities, particularly in the U.K., the company's

turnover is affected by the number of dredges here whenever this is viable.

Mr. Smith thinks the U.K. in addition to supplying local demand,

could remain the main base for the company's overseas trade and

that this will expand so long as

the company does not suffer too

severely from unreliable supplies

and services.

The company will continue to

operate as effectively as it can

in the U.K. and expand its operations here whenever this is viable.

Mr. Smith thinks the U.K. in addition to supplying local demand,

could remain the main base for the company's overseas trade and

that this will expand so long as

the company does not suffer too

severely from unreliable supplies

and services.

As reported on April 4, a profit received from an order which has since

been tax-free for 1974, expanded from £125,000 and the profit on which the bulk of dredging and related activities was £73,500. A profit received until the

second half.

For the 12 months to September

1974, net revenue was £1,000,000

and the dividend 1975 £1.25 per share.

This has increased over

the last five years from £1.00 per share.

Mr. Smith says that the company's application for the 1975 £1.25 per share dividend was approved by the Island Revenue for

1974 and a further £1.25 already has been rejected in respect

of the initial period to September

1975.

Demand for all the company's

activities is strong.

Mr. Smith says that the company's

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# TRADE DEVELOPMENT BANK HOLDING S.A.

## Luxembourg

34, avenue de la Porte-Neuve



### NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Trade Development Bank Holding S.A. ("TDB Holding") will be held at Hotel Kons, 24 Place de la Gare, Luxembourg, at 2.30 p.m. on 13th May, 1975, for the purpose of considering and voting on the following matters:

- Approval of the report of the Board of Directors and of the Statutory Auditor for the period ended December 31st, 1974, as well as approval of TDB Holding's balance sheet as at December 31st, 1974 and of profit and loss account for the year ended December 31st, 1974.
- Discharge of the Directors and of the Statutory Auditor for the proper performance of their duties for the period ended December 31st, 1974.
- Appropriation of US \$300,000 to the legal reserve, distribution of a dividend of US \$0.44 per share and the carrying forward of the balance of the profits.
- Election of the Board of Directors and of the Statutory Auditor for 1975. All the Directors and the Statutory Auditor are eligible and stand for re-election.
- Determination of Directors' fees.
- Approval of the consolidated balance sheet as at December 31st, 1974 and profit and loss account for the year ended December 31st, 1974 for TDB Holding and its subsidiaries.

By Order of the Board  
Edmond J. Safra  
Chairman

#### NOTES:

Subject to the relevant resolution being approved, the dividend will be payable on June 2nd, 1975: (i) in respect of registered shares to shareholders on the register at the close of business on 1st May, 1975, and (ii) in respect of bearer shares against surrender of Coupon No. 3 to any of the Paying Agents listed below.

Any shareholder who wishes to attend the Annual General Meeting and whose shares are in Bearer form may obtain a depositary receipt and/or a form of proxy by lodging his share certificate at the office of any of the banks listed below or by arranging for the bank by whom such certificates are held to notify one of the banks listed below that the shares are so held. The relevant proxy and depositary receipt must be lodged duly completed at the office of TDB Holding at 34, avenue de la Porte-Neuve, Luxembourg, not later than 6.00 p.m. on 12th May, 1975. If such shareholder wishes to attend the meeting in person, he must produce such depositary receipt to gain admission.

Shareholders of TDB Holding whose shares are registered will receive a notice of Annual General Meeting at their registered address together with a form of proxy for use at the Annual General Meeting. These should be lodged at TDB Holding's office in accordance with the above instructions. The completion of the form of proxy will not, however, preclude a shareholder from attending in person and voting at the meeting if he so desires.

The Resolutions may be passed by a simple majority provided that no single shareholder or proxy may cast votes in respect of more than one-fifth of the issued capital or more than two-fifths of all shares represented in person or by proxy at the meeting.

Copies of the Annual Report for the year 1974 may be obtained from any of the banks at the following addresses:

- \*Manufacturers Hanover Limited  
8 Princes Street, London EC2R 8AQ
- \*Banque Internationale à Luxembourg S.A.  
2 Boulevard Royal, Luxembourg
- \*Manufacturers Hanover Bank Belgium  
13 Rue de Ligne, 1000 Brussels
- \*Manufacturers Hanover Banque Nordique  
20 Rue de la Ville-L'Évêque, Paris 8
- \*Manufacturers Hanover Trust Company  
14 Wall Street, New York, N.Y. 10015
- \*Manufacturers Hanover Trust Company  
Bockenheimer Landstrasse 51/53, Frankfurt
- \*Republic National Bank of New York  
452 Fifth Avenue, New York, N.Y. 10018
- Trade Development Bank  
25 Corso San Gottardo, 6830 Chiasso I, Switzerland
- \*Trade Development Bank  
21 Aldermanbury, London EC2P 2BY
- Trade Development Bank (France) S.A.  
20 Place Vendôme, 75001 Paris
- \*Trade Development Bank (Luxembourg) S.A.  
34 Avenue de la Porte-Neuve, Luxembourg
- Trade Development Bank  
2 Place du Lac, 1211 Geneva

\*Paying Agent of TDB Holding

# Laurence Scott in profit

MAKERS OF electrical machinery demand is lifted from £1.94p to £2.15p. There was a £5,000 compensation payment to a past director. Pillar Engineering holds 15.5% with a profit of £52,547, per cent of the company, against £1.35m. previously.

And the upward trend has continued into the current year, the directors state.

There is an attributable loss of £42,183 (profit £720,627) equal to 6.8p (9.15p) per 25p share. The dividend is raised from 2.48p to the forecast 2.5p net, with a final of 1.8p.

Turnover £1,774,197.18,315,669. Depts. £402,677, 235,983. Interest paid £11,157, 35,008. Profit before tax £2,547, 1,353,475. Taxation £9,115, 555,000. Net £1,94p, 1,077,312. Retained £1,351, 715,000. Exports 2,390, 51,491. Extraord. items £4,183, 172,627. Attrb. loss £4,183, 172,627.

\*Figures restated. Profit.

The directors point out the policy followed in valuing stock and work in progress will be changed during year 1974 in accordance with the recommendation of the Accounting Standards Steering Committee.

All principal works are well loaded for 1975, the manufacture of equipment for North Sea oil being a major activity.

Mr. J. L. KING, chairman of Babcock and Wilcox, says that the group is permitted to concentrate on its management objectives he believes that 1973 will show further improvement.

Order books both at home and overseas are strong and capital investment in manufacturing continues.

As reported April 10 in a full preliminary statement group pre-tax profits increased to £9.88m. in 1974, compared with a forecast of a figure similar to the £9.16m. achieved in the previous year.

Mr. KING explains that most of the increase is brought about by the reversal of the greater part of a provision made in 1973 by British Nuclear Design and Construction.

A statement of sources and application of funds shows that there was a net inflow of £1.85m. (£8m. outturn).

Year-end capital expenditure sanctioned totalled £8.25m. (£2.78m.).

Meeting Manchester on May 22

May 22, 1975, 12.30 p.m.

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## INTERNATIONAL COMPANY NEWS + EURO MARKETS

## Montedison restructuring defended by Sig Cefis

BY ANTHONY ROBINSON

GRATEFUL MONTEDISON His reply did not satisfy some large majority of the 1974 results, spokesman for the Euramerica which permitted the first and Nicofico holding companies a 1974 dividend in four years and who were formerly members of what chairman Eugenio Cefis described as "Montedison's re-entry into the ranks of major international chemical companies, albeit at a relatively lower level of efficiency and profitability."

First indications of Montedison's performance over the first quarter of 1975 show parent company sales up some 6 per cent compared with the first quarter of 1974. But turnover last year was affected by strikes and the Government's price freeze, while the first quarter results this year are 15 per cent below earlier budget estimates.

Signor Cefis delivered strong counter-attack against the many critics of his manner of conducting the Montedison reorganisation policy. According to Signor Cefis, Montedison has been subjected to "a strategy of permanent aggression" waged by parts of the Press and important political and economic interest groups.

Signor Cefis has been particularly attacked for Montedison's alleged large-scale purchases of newspapers and support for other Press organs. But Signor Cefis stated categorically that Montedison's interests in this sector were limited principally to its 100 per cent holding in the Rome newspaper *Il Messaggero*, a fundamental part of the average cost of borrowing for Montedison is still below 100 per cent, Signor Cefis revealed.

## ENI produces L59.4bn. loss

BY ROBERT GRAHAM

ENI the state oil concern, has announced a loss of L59.4bn. or £3m. for 1974. This compares with a profit of L37.8bn. or £24.7m. for the previous year.

With the announcement, ENI Vice-President Sig. Francesco Forte said that he refused to approve the accounts. Sig. Forte, who did the same last year, said that it was impossible to give his approval since there was insufficient information on a year AGIP found itself having to purchase more than its products, especially fuel oil. State Participation and they will also be examined by the Public Accounts Office. ENI in recent years has been harshly attacked for its role in attempting to gain more shares in Montedison.

ENI's turnaround in fortunes is due to three main elements. The first concerns the position of Agip, the petroleum subsidiary, which showed a loss on the year of L42.8m., or over 70 per cent of the total group loss.

In the first three months of the year AGIP found itself having to purchase more than its products, especially fuel oil.

State Participation and they will

## T.C.H. Investments N.V.

Notice is hereby given to holders of Bearer Curaçao Depository Receipts each representing one-tenth of one class "A" share of T.C.H. Investments N.V. that an Extraordinary General Meeting of shareholders of T.C.H. Investments N.V. will be held at 6, John B. Gorslraweg, Willemstad, Curaçao, on Tuesday 27th May, 1975. The agenda for the meeting is available for holders of Depository Receipts at the office of Pierson, Heldring & Pierson, Herengracht 214, Amsterdam, where vouchers for entry to the meeting may be obtained against delivery on or before 20th May, 1975 of Depository Receipts, and proxies to vote may be obtained for each 10.

Willemstad, Curaçao 1st May, 1975

Caribbean Depository Company N.V.

## Tokyo Pacific Holdings N.V.

Curaçao, Netherlands Antilles

## Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of Shareholders of Tokyo Pacific Holdings (Seaboard) N.V. has been called by the Manager, Intimis Management Company N.V. The meeting will take place at John B. Gorslraweg 6, Willemstad, Curaçao, Netherlands Antilles on 23rd May, 1975 at 10.00 a.m.

Agenda

1. To consider the Report of the Management of the Company on the business and the conduct of its affairs during the fiscal year ended 31st December, 1974.
2. To consider and, if thought fit, approve the Statement of Assets and Liabilities as of 31st December, 1974, the Statement of Shareholders' Net Assets as of 31st December, 1974 and the Profit and Loss Account for the fiscal year ended 31st December, 1974, as audited by the Independent Accountants of the Company.
3. To declare a cash dividend of US\$ 0.20 per Ordinary Share of the Company.
4. To re-elect the Manager of the Company.
5. To elect the Supervisory Board.
6. To ratify, confirm and approve the acts of the Management and the Supervisory Board since the last Annual General Meeting of Shareholders of the Company on 24th May, 1974.
7. To approve the proposed changes of the Articles of Incorporation.
8. Any other business.

The items for consideration have been recommended by the Supervisory Board for shareholders' approval. Details may be obtained from the offices of the Company at John B. Gorslraweg 6, Willemstad, Curaçao, or from the Paying Agents listed hereunder. Shareholders will be admitted to the Meeting on presentation of their certificates or of vouchers, which may be obtained from any of the Paying Agents.

Willemstad, Curaçao, 29th April, 1975  
Intimis Management Company N.V.

## Paying Agents

Pierson, Heldring & Pierson Herengracht 205-214, Amsterdam

Manufacturers Hanover Trust Company  
7 Princes Street, London EC2R 8AQ

Bank de Rothschild  
21 Rue Lafitte, Paris 9

Sal. Oppenheim Jr. & Cie.  
Unter Sachsenhausen 4, 5 Köln

Frankfurter & Burkhardt  
Königallee 17, Düsseldorf 1

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3. To declare a dividend of US\$ 0.22 per Ordinary Share of the Company.
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Manufacturers Hanover Trust Company  
7 Princes Street, London EC2R 8AQ

Bank de Paris et des Pays-Bas  
31 Rue d'Anzin, Paris 2e

Banque de Paris et des Pays-Bas  
31 Rue des Colonies, Bruxelles

## Krupp sees steel orders drop 20% this year

By Guy Hawtin

FRANKFURT, April 30.

**FRIED, KRUPP** Huettenwerke, the Krupp group's publicly quoted steel-making concern, has disclosed that in common with other West German steel companies it is being hard hit by recession. Since August last year incoming orders for semi-finished products have fallen by nearly a half.

Investment by the parent company totalled L138bn. in subsidised credit for its plant in northern Italy and L100bn. for investment in southern Italy, where assets in petrochemicals. For the group as a whole investment last year amounted to L261bn. while depreciation amounted to L251bn.

The return to a higher rate of depreciation has meant that assets of parent company Montedison SpA are now depreciated by 51.7 per cent compared with 41 per cent in 1971, while for the group as a whole depreciation has risen from 43 to 49 per cent over the same period.

The improvement in profitability last year, when parent company turnover rose 96 per cent to L2,300bn. and group turnover 55 per cent, to L4,029bn., is also reflected in a reduction in medium- and long-term debt from L671bn. to L607bn., partially offset by an increase from L593bn. to L619bn. In short-term debts, Montedison's gross profit last year was affected by strikes and the Government's price freeze, while the first quarter results this year are 15 per cent below earlier budget estimates.

Signor Cefis delivered a strong

counter-attack against the many critics of his manner of conducting the Montedison reorganisation policy. According to Signor Cefis, Montedison has been subjected to "a strategy of permanent aggression" waged by parts of the Press and important political and economic interest groups.

Signor Cefis has been particularly attacked for Montedison's alleged large-scale purchases of newspapers and support for other Press organs. But Signor Cefis stated categorically that Montedison's interests in this sector were limited principally to its 100 per cent holding in the Rome newspaper *Il Messaggero*, a fundamental part of the average cost of borrowing for Montedison is still below 100 per cent, Signor Cefis revealed.

He also revealed that Montedison had received L468bn. through sales of former Montedison companies to other groups. Of this total, sales to private groups totalled L301bn. Montedison had received absolutely no cash grants at all, he added.

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## FARMING AND RAW MATERIALS

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warning

SINGAPORE, April 30.

THE MALAYSIAN Government's rubber price stabilization programme could cost Dunlop Estates BHD 26 per cent of its U.S. car manufacturing, according to Mr. H. M. Collier, the company's managing director.

Government bans on use of rubber of this year, stimulants and tapping on rubber trees for a net loss of \$1.51 per tonne could later concentrate the period of 1974 levels, he said in the annual report.

"These restrictions, if they could have been maintained in force through 1975, would have been likely to be some 26 per cent bigger had this been adopted above what would otherwise have been expected," the report said.

Before tax, Mr. Collier said the stabilisation programme seems to have

known as the new U.S. prices since November "method of fluctuating relatively narrowly around 120 cents a litre."

"Nonetheless, for the remainder of this year, the primary influence on the profitability of our unitary production of natural rubber must remain the overall level of demand in consumer countries," he said.

Italy not  
seeking more  
world sugar

ITALY has not asked the Common Market Commission to grant further sugar import licences and is expected to make up its 91,500 tonnes deficit from within the Community, according to Mr. Pierre Lardinois, the Commissioner responsible for agriculture, and Mr. Mark Clinton, the Irish Agricultural Minister.

Common Market plan to  
cut beef 'mountain'

BY ROBIN REEVES

THE EUROPEAN Commission is reported to be planning a drastic limitation on the kind of beef trading accumulation of intervention stocks of surplus beef in order to dampen the present estimate vary between 250,000 tons and 340,000 tons build-up of the European beef "mountain."

The reduction in the amount of beef being stocked would be achieved principally by limiting intervention buying to hindquarters only, meaning that front-quarters would have to be sold for what they could get. But the Commission is also proposing through the management committee procedure to alter the coefficients of intervention for different cuts of meat so as to make stockpiling less attractive.

Whether these moves will be temporary or permanent is not yet clear.

The planned move, which is in some way a vindication of British criticisms of the Common Agricultural Policy was evidently the subject of heated exchanges at the EEC Council of Ministers meeting here yesterday between Mr. Pierre Lardinois, the Commissioner responsible for agriculture, and Mr. Mark Clinton, the Irish Agricultural Minister.

The Commission's view is that Irish meat exporters should get out and market their beef. Mr. Clinton's protest against the Commission's planned solution was not helped by the fact that he himself has urged exporters to increase their marketing efforts

BRUSSELS, April 30.

The Commission's position and the fact that since April 22, 1974, meat factories have been allowed to put only 50 per cent of their sales in any category into intervention.

In the meantime, there is no doubt that British beef producers have benefited from the large amount of Irish beef being stockpiled. This, probably more than any other factor, has been instrumental in pushing U.K. cattle prices to unprecedentedly high levels.

At a time of the year when

markings should be light and have benefited from the large amount of Irish beef being stockpiled. This, probably more than any other factor, has been instrumental in pushing U.K. cattle

prices to unprecedentedly high levels.

Ireland argues that the reason for this is the unwillingness of the Community to allow a further devaluation of the Irish Green Pound which would cut the monetary import charges that have killed its beef and cattle trade with the Continent and, unless Britain followed, increase the subsidies on Irish exports to the U.K.

The Commission's view is that

Irish meat exporters should get out and market their beef. Mr. Clinton's protest against the Commission's planned solution was not helped by the fact that he himself has urged exporters to increase their marketing efforts

THE EEC's beef intervention stocks would grow no larger because of the decision to lift partially the ban on imports of beef. This was asserted by Mr. Lardinois, replying to an emergency debate in the European Parliament in Luxembourg yesterday demanded by Irish and French members of the European Progressive Democrats Party, writes David Curry.

Mr. Lardinois is defending a decision to allow the import of 80,000 tons of beef into the Community between June and September as part of an "exit" arrangement conditional on the export of a similar amount in addition to the Community's 150,000-tonne arrears.

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THE EEC warning on fishing limits

BY DAVID CURRY

IF NORWAY and Iceland took unilateral action to extend their fishing limits, the Community would have no choice but to review the trading arrangements made with those countries.

Although he did not spell it out precisely, Mr. Pierre Lardinois, the EEC Agriculture Commissioner, implied that the agreements permitting the supply to the Community of fish products to the coincidence of large catches with a depressed European market would not be necessary.

Mr. Lardinois attributed the problems in the fishing industry to the coincidence of large catches with a depressed European market.

Mr. Lardinois attributed the problems in the fishing industry to the coincidence of large catches with a depressed European market.

Replying to a question from Mr. John Corrie, Conservative MP for North Ayrshire and Fife, he said in the European Parliament that he hoped such retaliation would not be necessary. However, "we would act for our own people whose livelihood would be threatened" he declared.

Mr. Lardinois acknowledged the problem of over harvesting in the southern North Sea, particularly of herring stocks, and said that Community measures might be necessary. "We could not permit ourselves to leave joint action exclusively to members of the industry," he stated.

Mr. Corrie complained that the surplus of supplies to poor demand is building up,

Mr. Lardinois replied: "Our Commodity Staff writes: Cocoa prices declined on the London terminal market yesterday. The July position closed at £12.50 lower at £43.75 a tonne. Sentiment on the market again turned 'bearish' on the belief that the surplus of supplies to poor demand is building up,

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# FINANCIAL TIMES SURVEY

Thursday May 1 1975

# BREWING

There were plenty of problems for the brewers even before the Chancellor of the Exchequer produced his Budget blow by adding 2p to the price of a pint. This means that the price of beer has risen over a third in little more than a year.

IF YOU see anyone in the brewing industry smiling just now it because the British drink will be from force of habit much beer already. After all it is supposed to be a cheerful business. But there seems little that either the brewers or retailers of beer can be happy about at the moment. There were plenty of problems before the Budget. The Chancellor had to produce a really stinging blow to increase the headaches. However, he proved well up to the task. Even now it is still possible to see the glazed expressions his measure produced.

Beer prices were already soaring before Mr. Healey added 2p a pint (nearly six old pence, remember). As a result beer prices are nearly a third higher to-day than they were just before the March, 1974, Budget. This far outstrips the rise in the cost-of-living index and more price increases are in the pipeline to test the resilience of the British beer drinkers.

## Highest

They certainly kept up the good work in 1974. Beer production last year was the highest so far this century. The brewers rolled out 38.52m. barrels, equivalent to 11.084m. pints. This was a 4.8 per cent increase on 1973—another record year—and a result remains the fastest-growing which pleased an industry which sector of the market. In 1980 had expected a rise of only less than one pint of beer in a year before.

100 drunk in the U.K. was lager; all bitter drinkers who switched beer, went out of its way. Healey certainly seems to have recovered of cost increases. Beer investment and has been going up. Now it accounts for 16 pints to lager now switching back recently to emphasize that paved the way for the aggressive prices have been going up. Much of this again? Apart from the price pressure growth has come from the increased sales of draught lager, on drinkers to trade down. What worries the industry partly because people switching could also be an underlying both about trading down and from bitter, but also because change in fashion taking place, any move towards cask conditioning beer improving its share of the popularity of lager with the Disciples of "real beer," led by the Campaign for Real Ale, of the trade is that the drinker first arrived in numbers only ten years ago) has already been

There was a very nasty hiccup in trading last autumn, years ago as a bunch of reactionaries, like keg and lager, substantial. Pubs have lost a

recovery of cost increases. Beer investment and has been going up. The situation changes. Courage's problems on the production front. Courage is needs a new production in the South-East to replace

The three major brewers—Allied Breweries, Bass Charrington and Whitbread—have cut planned investment programmes by half this year. The total involved is around £35m. to £45m., with Bass losing £14m. off the £28m. it planned to spend and Whitbread halving its £40m. programme. Both Bass and Whitbread say that a major part of the cut-back will hit public-house refurbishing and development—both of them making the point that their pubs had been brought up to a "pretty high standard" already. But all operations will be hit. Alex Bennett, chairman of Whitbread, commented: "We are having a good look at everything in the business from sponsorship to advertising to how much we spend on pubs and everything else we do."

Fortunately for the major All the big brewing companies, they got most of the have extensive wine and spirit, new, grant, breweries built operations, as producers. Before inflation really took off, salers and retailers. It has in the U.K. One indication of how costs have risen came from into the U.K. six out of its proposed Western Brewery summed here. They have at Newport, Gwent, would cost in the past on the lack of around £30m. at to-day's prices, in one sector of the £12m. two market being compensated years ago. This particular elsewhere. There is no scheme is one of the victims of this happening this time the brewers' cut in capital. The smaller companies go

## Interests

The Budget hit other harder than beer, adding 10 cent to the duty of wine, really making a massive in on the retail price of the lines. Whisky and gin's price is now one-third like than it was at the end December, thanks to 64p on duty and 18p on bottle price by the producers since January.

CONTINUED ON NEXT PAGE

## Not much cheer

This Survey was written by KENNETH GOODING

however. For a while it looked as if the lager rocket had suddenly disintegrated. It went back the clock. Now the drinker of traditional, "conditioned-in-the-cask" beer has to be taken notice of by the major brewers in particular. It is the majors that have had to bear the brunt of CAMRA's forceful word-of-mouth campaign. In recent months we have had Watney announcing it is putting a new "real" beer on sale; Courage is experimenting with old-style gravity pumps to deliver beer in some of its pubs and Gaskell and Chambers, one

However, those forecasts that by 1980 at least 25 per cent of the major suppliers of equipment to the industry, says there is a growing demand for these will involve drinkers taking up some of any as any pumps. Even Bass Charrington, their beer home rather than one else from the restrictions

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Tetley.  
The Wildfowler, Cavalier Steak Bar, Hull.



Ansell's.  
The Old Crown at Duxford, Birmingham.

**DRAUGHT  
DOUBLE DIAMOND**

*It's in its*

**Long Life**

**BEER**

ALLIED BREWERIES

# Worries for the small man

AT THE beginning of this year companies exactly like us and the future for Britain's smaller brewing businesses was Mr. Roger Barker, a director beginning to look brighter than of Mitchells of Lancaster, who for a decade. Then along came with Mr. Pope has been actively the capital transfer tax legislation involved in the anti-CTT operation and put this sector of the industry, maintains that CTT will industry under the largest increase the amount of duty payable, threat it has ever faced. Able to a will to an extent which legislation directly threatens 91 which would cripple companies whose brewing companies whose shares were held mainly by between them have 15,000 pubs members of one family, and produce around 800 brands.

Without a change in CTT, many of these companies would be forced out of business within ten years. So serious is the situation that it brought together in a joint anti-CTT campaign the Brewers Society, the Campaign for Real Ale, and the Campaign for Real Ale.

"We are faced with perhaps the greatest damage to the country's family-owned brewery businesses which will cease to exist within a generation," is the way CAMRA put the case in a letter to Ministers and MPs.

CAMRA suggested that this would lead to a reduction of choice for the beer drinker, that "price increases will be a distinct possibility" and that local unemployment would arise as "in many small towns the local brewery is the major employer in the area."

The point about employment prospects has been hammered home by many of the family brewers in discussions with employees and the trades unions. At Eldridge Pope, the Dorchester company, for example, Mr. Christopher Pope says: "We have told our employees that we have been absolutely determined to remain independent. But if the family shareholders are to be legislated out of existence that obviously cannot continue. There is, unfortunately, no guarantee that any new owner would want a brewery in Dorset."

"If the brewery was to close and it employs 250 out of our total of 1,000—there would be very little alternative work because most of the companies offering employment in this the owner of the shares die, area are small family-run country brewery



Mixing the wort with the dried yeast at Youngs brewery in Wandsworth.

that the smaller companies are much closer to the brewery, maintaining if not improving hardly ever more than 50 miles their relative sales position and away.

It would appear that some are more profitable than their giant competitors."

Stockbrokers Fielding Newsom Smith, analysing the performances of Boddington's of Manchester and Young and Co, the Wandsworth company, pointed out that they had increased their sales at a faster rate than the overall market. "This progress might stem from prices which are by now keenly competitive with the national brands and of the connotations of value for money which have hardly been dampened by the development

The absence of enormous chains of command also helps the small companies. Decisions can be given instantly by the small company whereas a customer might have to wait days or weeks for a request to make its way up the hierarchical ladder of some large concern.

All this should not obscure the very real problems facing the small brewer in the modern context, however. There are major problems over management. Many of the companies are family businesses and must rely on family talent to run them. No professional outside management is going to be attracted to a small company with a Board of directors who all have the same surname.

There is also the problem, in view of the U.K. corporation tax structure, of retaining enough cash in the business to keep pubs and brewing and packaging equipment up to scratch. The major brewers have set a fairly high standard of comfort in most of their pubs and this naturally raises the expectations of customers who will often avoid a dingy and draughty establishment even if the local beer it serves is like the proverbial nectar.

None of these difficulties pose anything like the immediate threat to the small brewers that the CTT legislation does. They are determined to continue the battle to get the legislation changed. However, as Christopher Pope maintains: "I feel that there will have to be some casualties before the Government understands what it has done and changes its mind."

## Prices

Another stockbroking firm, Scrimgeour's, also concentrated on the point about prices. "The whole concept of keg beers, sold at higher prices than traditional beer, is coming under increasing attack and not just by CAMRA. We cannot over-emphasise our view that the

brewing industry should be given special status within the CTT legislation by means of complete or partial exemption because it is likely to be so badly hit."

The organisation has pointed out that even under the old tax system Grays of Chelmsford last year had to sell its town-centre brewery so that the family could pay death duties. Under the new legislation, the burden would have been even greater. At least Grays was able to retain its 52 pubs—which are now selling another company's beer.

Christopher Pope says that the tax will have a "progressively disastrous effect on many companies. The worst hit will be those with unfortunate early deaths."

## Status

That £300,000 figure refers to the concession made by the Government to safeguard small businesses. The Brewers Society maintains this is "no use whatsoever to the independent brewer because it only affects transfers up to that level and then only gives 50 per cent relief for life-time transfers so that the full rate of tax has to be met when offering employment in this the owner of the shares die, area are small family-run country brewery

## THE THREAT OF CTT

According to the Brewers Society, the following breweries may suffer from the introduction of the Capital Transfer Tax.

BREWERY	LOCATION	BREWERY	LOCATION
Adnams	Southwold	Jennings	Cockermouth
Arkells	Swindon	Lees	Manchester
Bateman's	Wainfleet	Maclays	Alles
Bateman's	Brierley Hill	McMullen's	Berford
Beards	Lewes	Mansfield	Lancaster
Brains	Cardiff	Mitchells	Lancaster
Bridgeman's	Henley-on-Thames	Morrells	Oxford
Burtonwood	Warrington	Oldham	Oldham
Darley's	Thorpe	Shepherd Neame	Faversham
Donnington	Stow-on-the-Wold	Paines	St. Neots
Eldridge Pope	Dorchester	Palmer's	Bridport
Eigona	Wimpey	Ridley's	Chelmsford
Everards	Leicester	Robinsons	Stockport
Fullers	London	Ruddles	Rutland
Gibbs Mew	Salisbury	St. Austell	St. Austell
Hall & Woodhouse	Bladon, Faversham	Simpkins	Brierley Hill
Hardy & Sampson	Nottingham	Samuel Smith	Tadcaster
Harries	Upton	Timothy Taylor	Keighley
Harveys	Lewes	Theakston's	Marlborough
Holdens	Woodstock	Thwaites	Blackburn
Holts	Manchester	Wadworths	Devizes
Hume	Nottingham	Charles Wells	Bedford
Hock Norton	Banbury	Yates and Jackson	Lancaster
Hockings	Leicester	Youngs	London

Headlines of Exeter and Melbournes of Stamford who no longer brew their own pubs, are also thought to be in danger.

## Not much cheer

CONTINUED FROM PREVIOUS PAGE

be better placed because their figures were not so disturbing a pub tenant at a time of rapid wine and spirit interests are when examined more closely. Inflation is no joke. Like any relatively insignificant while the campaign caused quite a good businessman at such a time their beer prices tend to be stir, producing a number of time he has to keep a careful watch on his prices and profits. And it is the small companies' mons' and wide-spread suggest. But with the brewers setting which have been benefiting that tenant licensees would the standards on prices in their from the swing to cash-conditioned beer. Some reports suggest that they have been re-increasing.

The brewers' reply was that the possible problem looming in 1974 they spent £6.4m. more up for the coming year is the

But the smaller brewers have problems of their own. Most of them are family businesses and the deficit had moved up on the industry which suggests that the profit to around £10m. Except for a period of 15 months, they point out that the CTT legislation in such an extent cut public house rents had licensing laws and thus loosening the grip of the brewers on over-the-counter drink sales. While the brewers do not particularly fear the implementation of the Erroll suggestions—who else is to supply the drink to the new outlets which are supposed to spring up—but the tenants would be faced with longer hours and competition from the type of outlet that Britain has never seen before.

If you are desperately searching for a friendly spot amid all the brewers to maintain the good-tempered you could point to will of their licensees by the fact that the Government's restricting increases to figures which, for the businesses as it is, the tenants are tenantable, the brewers stand to-day, are reasonable, but not tenantable," the brewers maintained.

The brewers' explanations probably did very little to take the heat out of the situation. What was more important in my opinion was that one tenant as was his right, to independent arbitration. And turn to face away from the arbitrator increased his new measures suggested by Lord

There is no doubt that being bounded outrageous. The real

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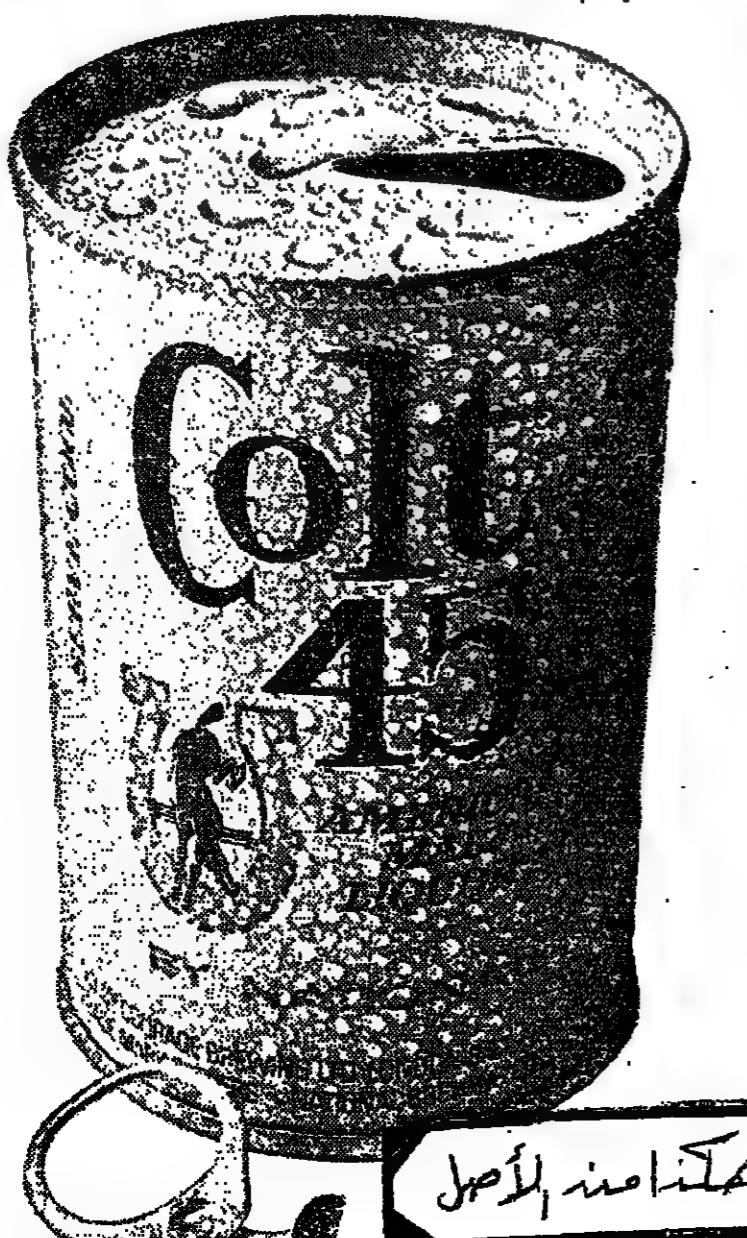
Now, 2 months after launching throughout the country, we know we have an important brand on our hands.

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stantial contribution to future profits.

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*Joel, in 1975*

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COME SEPTEMBER Sir Gerald Distillers and Vintners, seemed to decide that a friendly merger to give up the chairmanship at the chairmanship of Allied with Allied would be a better way to "instant bigness". The lion on Allied's major rival Bass drinks business. Sir Gerald, Showring family shareholding Charrington where many of us have been expecting an announcement that Sir Alan will then be 62, will hand over to 44-year-old Keith Showring, a member of the family which made a fortune out of Babycham. This is just one of a number of important changes among the top people in some of Britain's major brewing enterprises which have recently taken place or are about to happen.

Sir Gerald has had 35 years' experience in the brewing business and he took over as chairman at Allied in 1969 when, to the great surprise of many observers, Sir Derek Pritchard gave up that role at the early age of 58. Sir Derek seemed to have a firm grip on the helm at the group. But when he decided to take on the chairmanship—in a non-executive capacity—of the Rothmans International tobacco combine it was not long before he was persuaded to give up the chair at Allied although he remained on the Board.

Those were the days when there was much talk about the tensions in the Allied Boardroom. The directors now say these disappeared many years ago.

What makes Keith Showring different to his predecessors at Allied—apart from his comparative youthfulness—is that he is not a member of the "beverage". Like Joe Thorley before him, he takes over without too much of an obviously successful management track record. While Sir Gerald can bow out having played a major part in eliminating the internecine warfare at Allied, Keith Showring faces the problem of showing the rest of the industry and the City pundits just what are the abilities which persuaded his fellow directors to put him in the chair.

To see him through the early years, though, he can count on the support of a Board which has some considerable experience behind it. There have been no wholesale changes at Allied with newcomers arriving on the scene. It is more like a shuffle of the old, familiar faces.

Keith Showring's connection with Allied began in May 1968, when the ambitious Showring company, which had taken over Harvey's of Bristol and just failed in a bid for International

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Sir Alan told me: "That is the first time I've heard of it." But it certainly fits the picture of many of us have of him as the man who has such a strong grip on the helm that without him Bass just wouldn't be the same company.

He is a man with an unusual determination to keep his private life private. His entry in "Who's Who" is probably the shortest. He once explained: "I am only in there because of the job I do, so why should I mention my wife, children and all the rest. The same goes for newspapers, they are interested in me only because I am chairman of Bass Charrington."

What we do know about Sir Alan, however, is that much of his early life he spent travelling all over the world and for four years he was chairman of the Federation of Chambers of Commerce. In the mid-1950s he was joint managing director of United Molasses, leaving in 1958 following a policy dispute. Not long after he was called in by the families who owned Mitchell's and Butler's and so started on his way to becoming one of the most powerful men in the brewing industry. M&B merged with Bass, then moved on to another merger with Charrington United Breweries. As these mergers took place there was no doubt who was going to be the man in charge and Sir Alan saw to it that things went remarkably smoothly.

A pub from which you could expect to make a reasonable living would involve finding an "going" of between £25,000 and £15,000 (the cash covers stock and furnishings as well as providing a security deposit).

You could certainly expect to make a net return of 25 per cent. a year on your outlay—"net" being after all living expenses because a pub provides rent, rates, food and drink for the tenant.

This makes it all the harder when the time comes to leave. For a tenancy is no longer the lifetime thing it once was. Most brewers now insist on retirement at 65.

With around 68,000 pubs still scattered about the U.K., however, there are still a few of them which would involve an outlay of just a few hundred pounds and where a middle-aged or retired tenant would be welcomed. But they are small, almost always in a rural area and prospective tenants would probably be told that they would need every penny of their pension—or the income from another job—as well as the money from the pub if they wanted a reasonable standard of living.

The industry is searching for mechanical and chemical engineers to work at its production centres, offering salaries that are competitive with those in other industries. Many companies will recruit engineering graduates and train them.

Also in the demand at the moment are industrial relations managers—many have been recruited from the food industry in the past—and distribution managers.

Distribution has, as in so many other industries, been the Cinderella job in brewing. But now costs have risen so sharply, creating a need for competent distribution managers, and the companies realise that you must offer the pay and opportunities to attract the right type of men.

Once again the brewers are recruiting graduates for this task and then giving them training. At the retailing end of the business there are plenty of jobs in the brewers' pubs, hotels and other outlets. But pay tends to be low and there is a large "casual" element.

If you want to run a pub it is as well to remember before applying for a tenancy that the brewers, especially the majors, have considerably changed their attitudes towards prospective tenants now that the cold light of commercialism guides their paths. These days the brewers look for a professional approach which their own fleets cannot provide. If you are a military gentleman about to finish that career and would like to pass on his estimated 10,000 vehicles to him will be the head brewer, a quality control manager, an engineering manager, a personnel or industrial relations manager and a plant accountant.

Brewers are easy to come by. The industry recruits them from among science graduates, particularly chemists. The head brewer at a new brewery would command a salary of around £6,000 a year.

As brewers we have a lot of money tied up in the property and we want the retailer-partner to develop the business for us. We "grow" the business together.

His date of birth is just one man is Stanley Grinstead, 50, is a member of Surrey. The brewing group is Watney MCC.

"Who's Who" but Walker must Mann and Truman, a subsidiary. At Watney Truman, G. have celebrated his 65th birthday. Metropolitan has created a large organisation but still fourth largest of the U.K. beer most in the industry, split companies.

Not so long ago Bass instituted compulsory retirement at 65 for anyone taking on new pub tenancy and for employees. Sir Alan says this does not apply to directors.

Stanley Grinstead's job is probably some distance away from the retail industry. He must rebuild the picture of profitability in the brewing distribution on the most awe-inspiring in the business in order that a better morale at Watney, smashed by the takeover by Grand Met.

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**Recruitment slows down**

IT IS fair to say that, in general, engineers. With new breweries and their equipment costing up to £14m. a time (and £30m. in the future), preventative maintenance—especially on the biggest slump in recruitment for the industry is experiencing an expensive beer packaging equipment. But this does not imply that the redundancy rate equipment is to earn a decent return. And maintaining this is likely to. Brewing is probably able to weather economic storms better than many other under his arm.

However, labour is becoming more and more expensive and when profits are being eroded in this way those of the brewers have been over the past year, the workforce is an obvious target for possible economies. What has been happening, though, is that people who retire or leave other industries. Many companies will recruit engineering graduates and train them.

Also in the demand at the moment are industrial relations managers—many have been recruited from the food industry in the past—and distribution managers.

Distribution has, as in so many other industries, been the Cinderella job in brewing. But now costs have risen so sharply, creating a need for competent distribution managers, and the companies realise that you must offer the pay and opportunities to attract the right type of men.

Once again the brewers are recruiting graduates for this task and then giving them training.

At the retailing end of the business there are plenty of jobs in the brewers' pubs, hotels and other outlets. But pay tends to be low and there is a large "casual" element.

If you want to run a pub it is as well to remember before applying for a tenancy that the brewers, especially the majors, have considerably changed their attitudes towards prospective tenants now that the cold light of commercialism guides their paths.

These days the brewers look for a professional approach which their own fleets cannot provide. If you are a military gentleman about to finish that career and would like to pass on his estimated 10,000 vehicles to him will be the head brewer, a quality control manager, an engineering manager, a personnel or industrial relations manager and a plant accountant.

Brewers are easy to come by. The industry recruits them from among science graduates, particularly chemists. The head brewer at a new brewery would command a salary of around £6,000 a year.

As brewers we have a lot of money tied up in the property and we want the retailer-partner to develop the business for us. We "grow" the business together.

A pub from which you could expect to make a reasonable living would involve finding an "going" of between £25,000 and £15,000 (the cash covers stock and furnishings as well as providing a security deposit).

You could certainly expect to make a net return of 25 per cent. a year on your outlay—"net" being after all living expenses because a pub provides rent, rates, food and drink for the tenant.

This makes it all the harder when the time comes to leave. For a tenancy is no longer the lifetime thing it once was. Most brewers now insist on retirement at 65.

With around 68,000 pubs still scattered about the U.K., however, there are still a few of them which would involve an outlay of just a few hundred pounds and where a middle-aged or retired tenant would be welcomed. But they are small, almost always in a rural area and prospective tenants would probably be told that they would need every penny of their pension—or the income from another job—as well as the money from the pub if they wanted a reasonable standard of living.

The industry is searching for mechanical and chemical engineers to work at its production centres, offering salaries that are competitive with those in other industries. Many companies will recruit engineering graduates and train them.

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**The bottles with a sparkle!**



For trouble-free, high-speed bottling lines consult the company with the international reputation for experience and quality engineering.

**BOTTLE WASHERS — PASTEURISERS — CONVEYORS — ELECTRONIC INSPECTORS & SORTERS**

**BARRY WEHMILLER LTD**

Bradley Fold Works, P.O. Box 13, Bolton BL2 6RJ, England.

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## BREWING IV

J. H. in 1975

## Footholds in Europe



Most of the major U.K. brewers have built pubs overseas and in this picture is the Double Diamond in Rotterdam, built by Allied Breweries, and constructed largely of fittings salvaged from London pubs which have had to be demolished.

proceedings are pending.

One of the more peculiar aspects of this bizarre story is that Grand Met cannot find out just how badly Watney has been hurt by the situation. In Belgium criminal proceedings take precedence over civil suits and the criminal prosecutor has

prosecuted Watney for what it

was when it walks on the way.

But no

Watney can foresee a real disaster

if Williamson and members have seen a disaster

they would need to establish

new documents which Watney

had exactly what its situation will

be.

Stockings are beer market than any other

of the Texel company. Last year was

After a brief time when Watney, now a

part of Grand Met, had enough troubles on the

executive level to keep it miserable

and Grand Met could certainly have done

more to put the situation which de

ell Joseph had with appalling rapidity

Grand Met's

it only did things go wrong

h. thought Watney in Belgium, but the breweries it had bought when

that, instead, was also hit on two ploughing 22m. into the Belgian

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# BOOKS

## Tum-tum

BY C. P. SNOW

The King, the Press and the People, by Kinley Roby. Barrie and Jenkins, £6.50: 336 pages

Uncle of Europe, by Gordon Brook-Shepherd. Collins, £5.50: 334 pages

Edward the Rake, by John Pearson. Weidenfeld and Nicolson, £3.50: 160 pages

Edward VII, by Dennis Judd. Macdonald and James, £3.95: (softcover) Omega Books, £2.25: 207 pages

The reason for this celebration—or partial sanctification—of Edward VII is not that this year is any particular anniversary. It isn't even that any startling new facts have been discovered. It is simply television. Whatever it doesn't do, television sells books—apparently whether a series is bad, as with the misconceived *Palissiers*, or very good, as with *The Forsyte Saga*. Incidentally, it is extremely foolish to change into a superior tone of voice when mentioning television. It can be, and often is, an admirable medium for art, and sometimes gets nearer the essence of a book than deeply either the stage or cinema. We don't yet know what the BBC's Edward VII will add up to, but the initial signs are fairly hopeful.

Meanwhile, here are the attendant books, or at least some of them. They combine to give a remarkably unanimous picture of Edward. He is a monarch made to measure for our times. He didn't struggle with his conscience. He was no sort of moral athlete. He was as permissive about himself as is given to man to be (though not always permissive about other people, and as we tend to forget, rigid about the appearances of behaviour).

Mr. Roby's *The King, the Press and the People* is perhaps the most searching of these

books. The author is an opposite of obsessive, except American academic of English origin, and has used the American detective thoroughness to which modern biographical scholarship owes so much. Edward was treated sternly by the respectable press, and hilariously by the scurrilous press, right up to the time he came to the throne at the age of sixty. Mr. Roby has studied the files, including those of periodicals like the *Tomahawk*, of which most of us have never heard.

Mr. Roby likes Edward a great deal, as all these writers do, though Mr. Pearson, a somewhat more cynical commentator, has his doubts. In Mr. Roby's case, the sympathy is so strongly felt that he can't help showing something like acute dislike for Queen Victoria and the Prince Consort.

This ought to be controlled. True, the way they brought up, and tried to educate, the young Bertie was in effect unkind or even more culpably, stupid. Lord Melbourne, the wise, the disillusioned, warned the Queen, You mustn't expect too much from education, he said, that is one of the greatest mistakes. But by that time Victoria was not half in love with Lord Melbourne as she had once been, and didn't listen. Bertie, he said, is made in the perfect man, that is made much like his father as possible.

It is important not to over-compensate, and is identifying ourselves with the womanising, food-guzzling son to dismiss the virtues of his father. Albert was a man of genuine seriousness, profound rectitude, and very high intelligence. The kind of education he had had himself, and which he thought suitable for Bertie, would have been excellent for a clever academic boy to whom habits of obsessive work came easy. Unfortunately Bertie was not a clever academic, and he was the



Edward VII and George V on Derby Day

examined further), taking part achieved, or whether he made a to align themselves as they did in the 1914-18 war: but Edward did something to smooth and quicken this process—and the more definite the alliance became, the more hope though on a film one, that peace could be maintained. Maybe

Mr. Brook-Shepherd overstates his case a little, but it is very worth attending to. And it adds to the self-indulgent radiance that still emanates from Edward's abundant form.

Mr. Judd's *Edward VII* is a beautifull picture book, packed with illustrations which will come first to most of us and light on the scene. Some, one hopes, may already have been useful to television producers. Mr. Pearson's book is in spite of its limitations a good European countries had finally and lively read.

It is no question about his touch and flair in diplomatic manœuvring. He liked people round him to be happy, which is a good start in making human contact, and he had considerable skill in helping them to be so.

He knew a good deal about human weakness, and was familiar with most of the high personages in Europe. He was easy in any court on the continent without interpreters, which was more a help than it might seem. He wanted general affability and peace, and did his best

How much he actually

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It is no question about his touch and flair in diplomatic manœuvring. He liked people round him to be happy, which is a good start in making human contact, and he had considerable skill in helping them to be so.

He knew a good deal about human weakness, and was familiar with most of the high personages in Europe. He was easy in any court on the continent without interpreters, which was more a help than it might seem. He wanted general affability and peace, and did his best

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# Dow index leaps 18 to new 1975 peak £'s record low

BY OUR WALL STREET CORRESPONDENT

AFTER OPENING lower, Wall Street turned higher around 48 to 182.91. Golds rose 1.09 to 380.33, mostly lower, although Germans rose 1.00 to 246.14 and Papers 1.07 to 106.18.

The Dow Jones Industrial Average finished 18.30 higher at a new 1975 peak of \$21.84 and the NYSE All Common Index rose 7.8 cents to \$46.19, while gains led losses by 815 to 545. Trading volume expanded 320,000 shares to 18,066.

Some analysts said increased demand for stocks in the last hour of trading coincided with hints from Republican leaders that President Ford will delay imposing Oil Imports Tariffs for another three weeks.

The move is viewed as an effort to provide Congress a final opportunity to negotiate an Energy Savings Program.

Speculation also appeared to have been aided by a report from Caracas that Venezuela is considering a reduction in prices of low-sulphur fuel oil to boost sales on world markets.

Other analysts attributed the surge in the Industrial Average to a decline in short-term money market average regarding the prospect of huge U.S. Treasury financing needs. Details of plans to use the funds will be announced to day.

The Stock Market had recently been wary of Treasury needs. However, brokers said some resistance in short-term money rates helped investors speculate that the Treasury funding might not drive up interest rates severely nor constrain funds for business expansion.

Moore McCormick Resources updated its plan to \$70.41, planned about \$125m in long-term financing for several previously ordered vessels. It also reaffirmed an earlier forecast that second quarter earnings would be "up substantially" from the year ago period.

Magnavox gained \$2 to \$81, North American Philips, up \$1 to \$171, will recommend the acquisition of the remaining outstanding shares of its 84 per cent owned Magnavox subsidiary at \$8 each.

Ford Motor edged up \$1 to \$38, despite a loss for the first quarter compared with a profit a year ago.

General Motors, which yesterday reported lower quarterly profits, held unchanged at \$43. Chrysler added \$1 to \$104—it was expected to report quarterly earnings tomorrow.

The American SE Market Value Index moved up 0.58 to \$4.34, with advances outpacing declines by 321 to 294.

Syntax, the most active issue, rose 51 to \$41 on 180,700 shares.

The Industrial Share Index lost 0.48 to 182.91. Golds rose 1.09 to 380.33, mostly lower, although Germans rose 1.00 to 246.14 and Papers 1.07 to 106.18.

Gulf Oil Canada gained \$1 to \$31 after an Alberta ruling gave it higher field gas prices.

Imperial Oil 'A' rose \$1 to 287.

Foreign stocks also finished generally irregular but Seay and Matsushita Electric International U.S. shares finished each gained. Foreign demand was performed well, notably by Bayer, to 1440 in firm South African Oils, Petrolina, Royal Minerals, Zara and Dutch Exxon declined. Gold issues tended lower, French issues were steady. In modestly higher Germans, Siemens put on Deep Coppers were also down.

BRUSSELS—Mixed to higher in slow trading. The Bourse will be closed on Thursday and Friday.

Steels tended lower. Cockerill were of Frs 10 to 1,334. UCB

dropped Frs 50 to 3,210 to support demand and local Mutual Fund buying. Volume 220m. shares. Blue Chips generally moved up

AMSTERDAM—Closed yesterday for the Queen's birthday. Generally lower in moderate dealings, except for Banks which were steady.

TOKYO—Market continued to advance in active trading supported by increasing foreign demand and local Mutual Fund buying. Volume 220m. shares. Blue Chips generally moved up

In Chemicals, Schering rose DM 4 to 414, but BASF lost DM 1.30 to 148.20.

SWITZERLAND—Swiss stocks lower in active trading.

Banks, Insurances, Industrials and Chemicals all declined. Financials were mixed. Swiss Credit Bank fell Frs 40 to 2,765. Brown Swiss dropped Frs 40 to 1,225 and Alpina rose Frs 50 to 1,500.

Nestle' bearer fell Frs 100 to 3,240 on a disappointing annual report.

State Bonds were mixed to firmer. Among Foreign issues, Dollar stocks eased over a broad front. Dutch Internationals fluctuated narrowly, while Germans were mixed with a resistant undertone.

OSLO—Banks and Shipments were easier. Industrials narrowly mixed, while Insurances were quiet.

VIENNA—Stocks firmed slightly, led by Breweries. Banks were little changed while leading Industrials were narrowly mixed.

MILAN—Easier, despite a mild initial fall, with trading otherwise slack ahead of to-day's holiday closure.

Preli Spa gave way like SIS after its industrial unit announced a capital write-down. Limerossi firmed against the general trend, despite reporting losses.

JOHANNESBURG—Gold shares were steady in a small turnover.

Deekraal (nil paid letters) were active and traded some 30 cents higher at 82 late in the session after 85 earlier.

Marginal and Speculative shares gained between 2 and 25 cents.

Financials were very

quiet, with little change.

HONG KONG—Slightly easier as profit taking continued, and with developments in South Vietnam an

added depressant.

YOKOHAMA—SIS

EUROPE—Stocks were little changed while leading Industrials were narrowly mixed.

Stocks closing price day

Am. T. & W. 371,400

Marathon Oil 297,200

Polaroid 195,100

Teledata 175,120

Avco 141,300

Int. Min. & Chem. 135,300

McLennan Steel 136,400

Brickman 136,300

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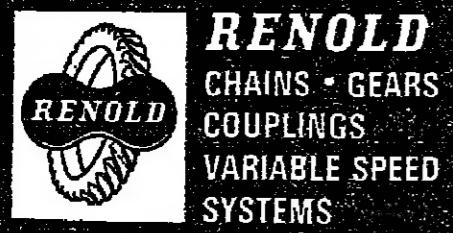


## FT SHARE INFORMATION SERVICE

## \*\*BRITISH FUNDS

High	Low	Stock	Pr	Div	Yield	Wkd	Int.	Int.
<b>"Shares" (Lives up to Five Years)</b>								
98	97	98	9.05	9.02				
98	97	98	9.25	9.22				
97	96	97	8.75	8.70				
97	96	97	4.03	4.02				
96	95	96	10.10	10.11				
95	94	95	6.70	6.70				
94	93	94	1.25	1.25				
93	92	93	1.25	1.25				
92	91	92	1.25	1.25				
91	90	91	1.25	1.25				
90	89	90	1.25	1.25				
89	88	89	1.25	1.25				
88	87	88	1.25	1.25				
87	86	87	1.25	1.25				
86	85	86	1.25	1.25				
85	84	85	1.25	1.25				
84	83	84	1.25	1.25				
83	82	83	1.25	1.25				
82	81	82	1.25	1.25				
81	80	81	1.25	1.25				
80	79	80	1.25	1.25				
79	78	79	1.25	1.25				
78	77	78	1.25	1.25				
77	76	77	1.25	1.25				
76	75	76	1.25	1.25				
75	74	75	1.25	1.25				
74	73	74	1.25	1.25				
73	72	73	1.25	1.25				
72	71	72	1.25	1.25				
71	70	71	1.25	1.25				
70	69	70	1.25	1.25				
69	68	69	1.25	1.25				
68	67	68	1.25	1.25				
67	66	67	1.25	1.25				
66	65	66	1.25	1.25				
65	64	65	1.25	1.25				
64	63	64	1.25	1.25				
63	62	63	1.25	1.25				
62	61	62	1.25	1.25				
61	60	61	1.25	1.25				
60	59	60	1.25	1.25				
59	58	59	1.25	1.25				
58	57	58	1.25	1.25				
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10	9	10	1.25	1.25				
9	8	9	1.25	1.25				
8	7	8	1.25	1.25				
7	6	7	1.25	1.25				
6	5	6	1.25	1.25				
5	4	5	1.25	1.25				
4	3	4	1.25	1.25				
3	2	3	1.25	1.25				
2	1	2	1.25	1.25				
1	0	1	1.25	1.25				
0	0	0	1.25	1.25				
<b>Five to Fifteen Years</b>								
79	78	79	4.55	4.55				
78	77	78	4.55	4.55				
77	76	77	4.55	4.55				
76	75	76	4.55	4.55				
75	74	75	4.55	4.55				
74	73	74	4.55	4.55				
73	72	73	4.55	4.55				
72	71	72	4.55	4.55				
71	70	71	4.55	4.55				
70	69	70	4.55	4.55				
69	68	69	4.55	4.55				
68	67	68	4.55	4.55				
67	66	67	4.55	4.55				
66	65	66	4.55	4.55				
65	64	65	4.55	4.55				
64	63	64	4.55	4.55				
63	62	63	4.55	4.55				
62	61	62	4.55	4.55				
61	60	61	4.55	4.55				
60	59	60	4.55	4.55	</			





# Hayward halts anti-Marketeers

BY JOHN BOURNE, LOBBY EDITOR

AFTER AN angry, well-argued speech from Mr. Ron Hayward, Labour's general secretary, the anti-Marketeers on the party's National Executive decided, yesterday, not to push ideas for a "national Get Britain Out of the EEC" campaign organised by Transport House.

Although the Left-wingers denied they had capitulated—they had a majority at yesterday's executive meeting—but they cared to use it—it seems they were thrown off balance by Mr. Hayward, who has often been an ally of theirs in upholding the rights of the party conference.

## Deficit

The basis of his argument was that last Saturday's party conference had specifically decided on a campaign along the lines of his own memorandum. This said that campaigning for the conference's decision—which turned out to be 2-1 in favour of Britain leaving the Common Market—should be left to Transport House.

One of Mr. Hayward's most telling points in an abrasive, aggressive speech to the executive was that "if anyone is going to alter decisions they had better tell me where I shall get the money from."



Mr. Hayward . . . abrasive speech.

Two Pro-Market unions—the Postal Workers' and the General and Municipal Workers'—had told him he could not "use their money," he said, and he stressed the stark, uncomfortable fact that the party would be £200,000 in deficit at the end of the year as well as having to look at claims for wage-increases from its own staff.

Finally he mentioned the decision of Transport House staff on Tuesday that individuals and local parties should retain the right to express their own point of view, and that the party should stick by its decision that Common Market meetings should be organised by individual parties and not nationally by Transport House.

The only comfort for the anti-Marketeers was his statement that the new, controversial anti-Market Transport House broadsheet would be sent to local parties and that Transport House

would arrange for anti-Market Leader of the party, then wanted

to be held on June 5 referendum.

## Seamen reject 30% offer

By John Wyles, Labour Reporter

PAY TALKS covering 40,000 merchant navy seamen ran into serious difficulties yesterday when union negotiators had rejected an offer totalling 30 per cent.

The rejection leaves the future of the negotiations extremely uncertain and since no date has been fixed for a further meeting the Advisory Conciliation and Arbitration Service may become involved in a bid to break the deadlock.

Despite the fact that the employers' offer was a 3 per cent increase on proposals rejected last week, the National Union of Seamen showed no signs of budging yesterday on its claim for £40 for a 40-hour week—a demand which the employers say would add 81 per cent to the industry's present wage bill.

While the two sides will maintain informal contacts over the next few days, the shipping employers made no secret of their concern last night that the highest offer ever made to the seamen had brought no sign of a positive response from the NUS' 24-man negotiating committee.

This was a considerable victory for Left-wing militants on the committee—many of whom were attacked in Mr. Wilson's "small group of politically motivated men" speech during the 1968 seamen's strike.

During the six hours the committee spent considering the employers' offer yesterday not a single moderate emerged to challenge Left-wingers who are mounting a campaign behind the £40 demand set by the NUS biennial conference last year.

Nevertheless, Mr. Jim Slater, NUS general secretary, who, as a lay official, was one of the militants named by Mr. Wilson in 1968, maintained a conciliatory line last night.

The offer made by the General Council of British Shipping, which negotiates for 200 separate employers, was broadly in line with the settlement reached last week with the merchant navy officers.

Mr. Bill Hunt, chairman of the Council's negotiating committee, said the offer, worth in total £28m, was as far as his members had empowered him to go. He appealed to the union to reject the rejection.

The present seamen's pay deal expires on July 2 and yesterday's offer would have increased average earnings from £59.25 to £70.35 for a 67-hour week—a "new money" increase of £3.55 if the existing £4.41 threshold is discounted.

Continued from Page 1

## North Sea

time a broad "holding" guarantee to the other partners that the Government would meet Tricentrol and United Canso's share of expenditure if necessary. The Department of Energy has now negotiated a full guarantee of £38.3m. in Tricentrol itself to enable the company to raise bank finance.

Associated Newspapers' accession, meanwhile, will give the Government a controlling interest in this company's 12.5 per cent interest in the Argyll Field—a fairly small field expected to be the first on production early this autumn with a production of 35,000 barrels per day.

In opening the Second Reading of the Petroleum and Submarine Pipelines Bill, Mr. Varley also declared that the British National Oil Corporation would have its headquarters in Glasgow, as expected. A committee to run the new State group, including a chairman and chief executive, is likely to be announced later next month.

Despite bitter opposition from the Tories, the Government's Petroleum and Submarine Pipelines Bill was given a second reading in the Commons last night by 28 votes (256 to 258).

## Commonwealth urged to back Rhodesia guerillas

BY BRIDGET BLOOM AND J. D. F. JONES

DEMANDS THAT the Commonwealth should give its political and material backing for guerrilla warfare in Rhodesia if diplomacy cannot produce a speedy transfer to Black rule were made at the Heads of Government meeting here by the African States.

But in a skillful response this afternoon, the British Prime Minister side-stepped African criticism of his Government's record on Rhodesia and won applause from Commonwealth leaders—the first for many years on this subject for a British Premier—by announcing a series of measures by which Britain is to boost its assistance to black Rhodesians.

Mr. Wilson spoke immediately after a keynote speech by President Kaunda of Zambia, who called on the Commonwealth summit to give full moral and material support to the achievement of immediate independence and Black rule. Opening the Rhodesian debate here this afternoon, the Zambian President asked the Commonwealth on struggle would be inevitable. In this context he admitted that the seamen had brought no sign of a positive response from the NUS' 24-man negotiating committee.

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## Brands leaves Accepting Houses Committee

BY MICHAEL BLANDEN

BRANDTS IS leaving the Accepting Houses Committee, the top echelon of City merchant banks, as a result of planned changes in its management relationships within the Grindlays Bank group. The move follows provisions by Brands of over £1m, mainly on property lending.

It was also learned yesterday that the Stock Exchange had set up an investigation into dealings in the group's shares, thought to be in relation to the original announcement of Brands' losses.

The decision to withdraw was taken by the bank in anticipation that it would probably be asked to pull out of the Committee and the Bank of England banking association interest in the accepting houses. Lord Aldington, the chairman, explains in his annual statement that Brands would no longer have "the degree of management independence which is the mark of all members of the Accepting Houses Committee."

The withdrawal, the first of its kind in recent years, will reduce the numbers of the accepting houses to 17. Brands was one of the founder members of the Committee when it was first informally set up in 1914; since then the Committee has developed into one of the most important groups in the City, with membership conferring special status on the banks and special privileges and responsibilities in relation to the Bank of England.

The decision follows the heavy losses announced by Details, Page 24

Continued from Page 1

## Tories to oppose Leyland plan

possible reconstruction of the company.

Yesterday's delay was causing great harm to the company, he said. "It is our strong plea that, irrespective of the legal position of the reconstruction, the Board of British Leyland in its desire for the ongoing viability and success of the company, will agree—while reserving all rights as far as shareholders are concerned—that this structure will be implemented without delay."

By implication, Leyland has already accepted the need to act on Sir Don's plan before the legal transfer of power from private to public sector.

It has cautiously welcomed the report, and has responded to the key appointments in the view that top management

should change with the appointment of Mr. Alex Park as "acting" managing director.

In addition Lord Stokes has given some indication of willingness to take a non-executive presidential role without a seat on the Board.

Sir Don is arguing that this process of change—a "unique" situation, he called it yesterday—can continue on the nod from the Board, and presumably without the immediate consent of the shareholders.

It is the Board, and only the Board, which can implement the structure, he said.

How Leyland will respond to this plea will become clearer over the next few days in its attitude

over the company by the NEDB, with tight monitoring of performance.

## THE LEX COLUMN

# Gestetner tests its goodwill

Index fell 6.7 to 327.2

to discuss the controversial broadsheet on the Government's EEC negotiations—details of which were published yesterday minutes—and the "ants" were—but Mr. Mikardo replied that the executive did not normally examine such broadsheets "line by line."

The subject was dropped chiefly because Mr. Hayward recalled that the executive had previously authorised its publicity committee to produce a broadsheet. This would have been published, he added, had 15 anti-Marketeers not suddenly requisitioned yesterday's special meeting. Galley proofs of the broadsheet were shown to members at the meeting.

Mrs. Williams is reported to have been determined to criticise strongly a number of points in the document, but did not get the chance.

Some Labour "ants" now plan to organise, with the help of the TUC or the one national union, at least one "national rally" of their own in Trafalgar Square on the Sunday before the June 5 referendum.

Mr. Edward Short, Deputy Leader of the party, then wanted

The controversy over the Rank Organisation offer has apparently not discouraged further issues of non-voting shares: Gestetner now intends to raise £10.8m. net via a rights issue of 10 per cent. loan stock, convertible only into "A" shares. The Gestetner family is thus able to retain its effective control of the voting equity, and it does not intend to subscribe for its £2.84m. rights entitlement. This has been placed, and the issue has been successfully underwritten through presumably the issuing house knew who not to ask since it also handled the Rank offer.

The issue has been made necessary by a sharp rise in debt since 1973: net short-term borrowings increased by £19.7m. in the year to November, and there has been a further £4m. outflow since then. Proceeds will be used to reduce this total and then primarily to finance working capital; no major increase in capital investment is planned, though the new plain paper copying side's prospects are specifically mentioned.

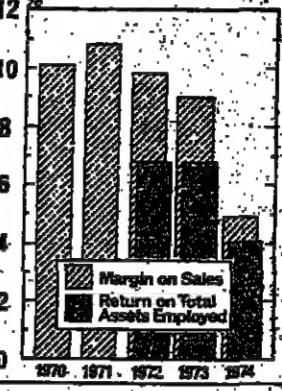
The acquisition of Rex Rotary in Denmark was responsible for about £14m. of the increase in debt last year, including £4.7m. of purchase costs. And it lost £671,000 pre-tax and interest costs of £531,000 in this period, mainly because of the problems of its calculator side, which has now been closed down for a terminal loss of £1.6m. The rest of Rex should now be profitable, but the profits of the rest of the group are expected to fall from about £5.87m. to not less than £8m. in the first half of 1974/75 because of a worldwide downturn in demand. The group can, however, point to its good long-term record, high overseas content and return on capital employed of over a fifth. The goodwill built up here is now being tested, to judge by the 11% fall to 155p yesterday. The market capitalisation is £86.5m.

But there have been differences of opinion about the plan, Mr. Neale Raine, chief executive, admitted yesterday. The one important difference of view between management and employees is over the Red Lane factory where around 450 are employed.

Mr. Raine did not give details but apparently the proposals sent to the Government suggest Red Lane should be closed down over the next two years. The arrival of these men has clearly upset the agenda of the meeting and it remains unclear whether or not the Rhodesian debate will be completed or adjourned until later so the meeting can pass on to the major discussion on world trade.

Wilson tactics criticised Page 5

## BURTON GROUP



£3.5m. pre-tax—although the payment itself ought to be safe.

Burton claims that its market share in menswear has now risen fast despite the loss on property loans.

Overseas side is doing the big gifts—now 20 per cent—costing a good £1.5m. transfer due.

Brands' figures, while

plainly quite irrelevant

context of its risk.

But Brands' new side

have no adverse impact

Banks' profitability, with

rising fast despite the loss

on property loans.

Overseas side is doing

the big gifts—now 20

per cent—costing a good

£1.5m. transfer due.

Some combination of

and equity will prove

most encouraging about

the group's prospects

which would require about

£1.5m. to be given a

degree of protection.

As for Brands' pro

specifically related to a

turn out to be less than

cent of property adve

£1.5m. All the figures

have been released

the figure was rather great

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